## **NORTHUMBRIAN WATER GROUP LIMITED**

# **FINANCIAL STATEMENTS** FOR THE YEAR ENDED 31 MARCH 2016

**REGISTERED NUMBER 04760441** 

Registered Office Northumbria House Abbey Road Pity Me Durham DH1 5FJ

# CONTENTS

#### FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2016

Strategic report	3
Directors' report	
Independent auditor's report to the members of Northumbrian Water Group Limited	16
Consolidated income statement	18
Consolidated statement of comprehensive income	19
Consolidated statement of changes in equity	20
Consolidated balance sheet	22
Consolidated cash flow statement	24
Notes to the consolidated financial statements	26
Directors' responsibility statement in relation to the parent Company financial statements	81
Company balance sheet	82
Company statement of changes in equity	83
Notes to the Company financial statements	84

## **STRATEGIC REPORT** FOR THE YEAR ENDED 31 MARCH 2016

The Directors of Northumbrian Water Group Limited (NWG or the Company) are pleased to present their strategic report on the affairs of the Group and Company, along with their Directors' report, the auditor's report and the audited financial statements for the year ended 31 March 2016.

#### **PRINCIPAL ACTIVITIES**

#### Northumbrian Water Group Limited

NWG owns a number of companies which, together with NWG, form the Group. The emphasis given to Northumbrian Water Limited (NWL), throughout this report, reflects its importance to the overall performance of the Group.

#### Northumbrian Water Limited

NWL's principal activities comprise the supply of potable and raw water in both the north east and south east of England and the collection, treatment and disposal of sewage and sewage sludge in the north east of England.

#### Water and wastewater contracts

NWG holds investments in a number of companies which hold and operate water and wastewater contracts in Scotland, the Republic of Ireland and Gibraltar.

#### **CAUTIONARY STATEMENT**

This report contains certain statements with regard to the future operations, performance and financial condition of the Group. By their nature, these statements involve uncertainty, since future events and circumstances can cause results and developments to differ materially from those forecast. Such statements reflect knowledge and information available at the date of preparation of this report and the Company undertakes no obligation to update such statements. Nothing in this report should be construed as a profit forecast. Certain regulatory performance data contained in this report is subject to regulatory audit.

#### **BUSINESS OVERVIEW**

NWG is the holding company of NWL and a number of other companies, as reported above.

NWL is one of the ten regulated Water and Sewerage Companies (WASCs) in England and Wales, operating in the north east of England, trading as Northumbrian Water, and in the south east of England, trading as Essex & Suffolk Water.

In the north east, the business comprises the supply of both potable and raw water and the collection, treatment and disposal of sewage and sewage sludge, serving approximately 2.7 million people. In the south, NWL supplies water services to approximately 1.5 million people in Essex and approximately 0.3 million in Suffolk.

At the balance sheet date, the Company's ultimate parent undertaking and controlling party was CK Hutchison Holdings Limited (CKHH), a company listed on the Hong Kong Stock Exchange.

#### **REGULATORY AND LEGISLATIVE DEVELOPMENTS**

NWL operates within a strict regulatory environment. The Water Services Regulation Authority (Ofwat) regulates prices and levels of customer service, while the Drinking Water Inspectorate (DWI) monitors drinking water quality and the Environment Agency (EA) covers environmental protection. NWL's customers' interests are represented by the Consumer Council for Water.

#### **WATER 2020**

Although NWL is reporting on only the first year of the current five year price control period, NWL is already looking ahead to the next price control review for 2020 to 2025 (PR19). In December 2015, Ofwat published a consultation on the 'Regulatory Framework for Wholesale Markets and the 2019 Price Review', to which NWL responded positively.

Following this, in May 2016, Ofwat published 'Water 2020: our regulatory approach for water and wastewater services in England and Wales'. This confirmed some key changes to the approach to be taken at PR19 including separate price controls for water resources and sewage sludge, moving from Retail Prices Index (RPI) to Consumer Prices Index (CPI) indexation for customer bills and 50% of Regulatory Capital Value (RCV) growth, greater customer engagement and understanding and an increased focus on long term operational resilience.

NWL will continue to engage with Ofwat as its approach develops.

#### **RETAIL COMPETITION**

The Water Act 2014 created a competitive market for retail water and wastewater services for all non-households with a target date for market opening of April 2017. NWL has proactively engaged with this process through its involvement with the Open Water programme and, more recently, with Market Operator Services Limited (MOSL), of which NWL was one of the three founding members.

Ofwat has published an integrated plan for the opening of the retail water market on its website. The plan sets out the various key activities that need to be undertaken by the Department for Environment Food & Rural Affairs (DEFRA), Ofwat, MOSL and all trading parties, including existing water companies and new entrants, in order to implement the new market. One important strand of the plan is the assurance framework developed to provide confidence that the market and companies will be ready for market opening.

NWL's preparations for the opening of this market are well advanced in terms of process, systems and organisational development, from both a wholesaler and retailer perspective. The NWL board provided its first assurance letter to MOSL and Ofwat on the effectiveness of our plans in February 2016. NWL is confident that it will be able to provide the further assurance letters required in respect of interim preparation, in October 2016, and market readiness, in February 2017.

NWG intends to compete in the non-household retail market and its separate subsidiary, NWG Business Limited, will seek to enter the market as a retailer.

In November 2015, HM Treasury announced that Ofwat will provide an assessment of the costs and benefits of

extending retail competition to household water customers by summer 2016. In response to Ofwat's call for evidence, NWL commissioned a report to identify lessons to be learned from competition in the energy retail market and jointly commissioned a study into potential impacts on vulnerable customers. NWL strongly support Ofwat's statement that the review be evidence based and believe that customers' views should be at the heart of the review.

#### **BUSINESS OBJECTIVES**

The vision of the Directors of NWG is for the Group companies to continue to deliver value to customers and other stakeholders by focussing on their core competencies of water and wastewater management.

#### **PERFORMANCE MEASURES**

In order to measure its performance against its business plan and goals, NWL uses a balanced scorecard of Key Performance Indicators (KPIs), reflecting the strategic themes. Achievement against the balanced scorecard targets accounts for up to 90% of the annual bonuses of NWL's management team, with a further 10% available for the achievement of personal targets.

The following table details actual performance against the KPI targets and future targets. Targets which are measured on a calendar year basis, denoted by C in the table, reflect the performance period January to December 2015. Targets which are measured on a regulatory year basis, denoted by R in the table, reflect the performance period April 2015 to March 2016. NWL's financial targets are set by its Board.

SCORECARD MEASURE	PERFORMANCE PERIOD	TARGET	2015-16 PERFORMANCE	ACHIEVED	2016-17 TARGET
COMPETITIVENESS					
Group EBIT	C	budget	not achieved	no	budget
Group cash available for distribution	С	budget	achieved	yes	budget
CUSTOMER Customer satisfaction					
- SIM qualitative score	R	>=4.65	4.38	no	>=4.7
- SIM quantitative score	R	<=85.0	95.7	no	<=80.0
Water supply interruptions >3 hours (average minutes per property)	R	<=5.00	3.20	yes	<=4.00
Mean zonal compliance	С	>=99.9	99.96	yes	>=99.97
Repeat sewer flooding (properties)	R	<=269	82	yes	<=96

#### PEOPLE

Employee engagement score

Lost time reportable accidents (no.)

#### ENVIRONMENT

#### Leakage (Mld)

- NW

- ESW

Pollution incidents category 1 & 2

STW failing LUT consent (%)

#### COMMUNITIES

#### BITC CR index

Just an Hour (employee participation)

С	>=81%	74%	no	>=81%
С	<=3	7	no	<=3

С	<=141	135	yes	<=127
С	<=66	62	yes	<=61.8
С	n/a	n/a	n/a	<=1
С	0	1	no	0

R	4*	4*	yes	4*
С	>=50%	53%	yes	removed

NWL remains committed to its aspiration to deliver unrivalled customer service and to be the national leader in the provision of sustainable water and wastewater services. It continues to make steady improvement across the majority of its key measures of success and remains at the forefront of performance in the industry.

Customers remain at the heart of NWL's business and this year NWL has worked with its customers, as well as its employees and supply chain partners, to develop the new 'Living Water, Loving Customers' strategy. This strategy focuses on those areas that NWL's customers consider to be their important priorities. NWL is also progressing well with the implementation of its new integrated customer care and billing system.

In NWL's water business, NWL continues to provide a reliable supply of clean water, continuing its industry leading performance on interruptions to supply and award winning approach to water efficiency. NWL was delighted to have Sir David Attenborough officially open Abberton Reservoir, the culmination of many years of effort and investment to secure water supplies to Essex for decades to come.

The quality of the water NWL produces remains exceptionally high and NWL has continued to make great strides tackling discolouration of water and in its catchment management approach to reducing pesticides in water resources.

In the wastewater business of NWL, reducing sewer flooding remains one of its highest business priorities, with a further reduction in flooding incidents this year. NWL is working with a number of partners to promote innovative and sustainable urban drainage solutions to reduce the long term flooding risks.

NWL's wastewater treatment continues to be industry leading and remains the first and only wastewater company in the UK to use 100% of the sludge remaining after sewage treatment to produce renewable energy at two thermal hydrolysis advanced anaerobic digestion (AAD) plants. In December 2014, at one plant, NWL also began to clean and transform the biogas from the AAD process into biomethane for injection to the gas distribution network. Through 2015, this has continued to contribute to the proportion of renewable gas in the national gas grid, supporting the long term sustainability of the nation's gas supply and reducing the carbon footprint of the UK as a whole.

The Health and Safety (H&S) of our employees and contractors is a responsibility that the Group takes very seriously and whilst NWL was pleased that lost time accidents stabilised at a low level during 2015, maintaining the improvement in accident performance achieved in 2014, its ambition is to have no accidents. NWL is certified under OHSAS 18001 Occupational Health and Safety Systems and its first surveillance assessment under a new certification arrangement identified few minor non-conformances. In recognition, NWL has been awarded the Royal Society for the Prevention of Accidents (RoSPA) Gold Medal Award in recognition of achieving the RoSPA Gold Award for five consecutive years. The RoSPA Gold Award recognises organisations which have achieved a high level of performance and demonstrated well developed occupational H&S management systems and culture.

The Group has continued to ensure that its people are fairly treated and we proactively promote diversity and inclusion to reap the benefits of a diverse workforce. NWL's equal opportunity policy seeks to ensure that all current employees and potential employees are treated with respect. Job applications are welcomed from all parts of the community and it is the intention that all job applicants and employees are treated equally, regardless of their age, ability, marital or partnership status, race, religion or belief, gender or sexual orientation. Employment applications are welcome from people with disabilities and, where existing employees develop disabilities, they are supported to remain in employment, wherever practicable, by providing appropriate adjustments to their roles and/or effective redeployments. Occupational health physicians assist this process with professional medical advice. In November 2015, NWL was accredited as a Living Wage Employer. This means that every employee in the company will earn at least the Living Wage, an hourly rate set independently and calculated according to the basic cost of living for the UK. As part of this commitment, the Living Wage will also be extended to people who work for NWL's third party contractors and suppliers over time as contracts are awarded or renewed.

We put great effort into creating an environment where our people are encouraged to engage and perform to the best of their ability. NWL engages with its employees through the Employee Relations Framework and through a range of communication channels including annual Director roadshows, structured team talk briefings every two months, our weekly H2info ebulletin, and digital tools such as the intranet and Yammer.

The Group remains dedicated to building strong relationships with the communities we serve and we ensure that corporate responsibility is embedded in the business. We support our communities in a number of ways focusing on five broad areas; investment in our communities, participation in our communities, educating our communities about their environment, supporting healthy communities and supporting developing communities through WaterAid.

#### FINANCIAL PERFORMANCE AND STRUCTURE

#### Group structure

In the Directors' opinion, CK Hutchison Holdings Limited (CKHH), a company listed on the Hong Kong Stock Exchange, is the ultimate parent undertaking and controlling party. The chart below shows the structure of the Group and its ownership up to CKHH. The chart shows the principal intermediate holding companies, which are wholly owned unless otherwise shown.

NWG has two other direct subsidiaries, NWG Commercial Solutions Limited, which acts as a holding company for other non-regulated trading companies and NWGBL, which carries out retail activities in Scotland and to which NWL's current non-household customer base will transition at the opening of the market in April 2017.



\* Companies listed on the Hong Kong Stock Exchange

#### **FINANCIAL PERFORMANCE**

In addition to the balanced scorecard, the Group uses a range of financial indicators to monitor performance. All of our financial KPIs below were delivered better than the target for the year.

		ARGET 2015-16	PERFOR	MANCE 2015-16	PERFOR	MANCE 2014-15		ARGET 2016-17
KPI	NWG	NWL	NWG	NWL	NWG	NWL	NWG	NWL
Gearing to RCV (%)	<80	<72	73	70 <sup>1</sup>	75	68	<80	<721
Cash interest cover (times)	>2.5	>3.0	3.8	4.8	4.0	3.3	>2.5	>3.0
Cash flow to net debt (%)	>13	>13	18	19	20	20	>13	>13

Notes:

1. Regulatory Capital Value (RCV) at 31 March 2016 was £3,869.7 million (31 March 2015: £3,915.3 million).

The Group's gearing has decreased from 75% to 73%, with net debt decreasing by £104.6 million to £2,838.8 million over the year (excluding £1,033.2 million in respect of the shareholder loan notes), mainly as a result of the disposal of Northumbrian Services Limited, Caledonian Environmental Services Holdings Limited, Caledonian Environmental Services plc, Wastewater Management Holding Limited and Ayr Environmental Services Limited on 31 March 2016. RCV has decreased by 1% due principally to the adjustments made to the opening RCV in the PR14 Final Determination (FD) of prices for 2015 to 2020.

Gearing at NWL and for the regulated business both increased to 70%, from 68% and 67%, respectively at the end of 31 March 2016, due to an increase in net debt coupled with a decrease in the RCV.

#### NWG

During 2014, the Company changed its accounting reference date from 31 December to 31 March, therefore, prior period values relate to a 15 month period and are not directly comparable to the current year values which reflect 12 months trading. However, after adjusting for exceptional items, the underlying operating profit for the current year is broadly in line with the underlying performance in the previous period.

Revenue from continuing operations for the year ended 31 March 2016 was £831.8 million (15 months ended 31 March 2015: £1,017.9 million). Water and sewerage charges at the Group's principal subsidiary, NWL, increased in line with RPI of 2.6%, which was applied from 1 April 2015. Income from the Group's continuing water and wastewater contracts continue to increase in line with the provisions of the relevant contracts.

Operating costs from continuing operations are £463.0 million for the year ended 31 March 2016 (15 months ended 31 March 2015: £625.4 million), which principally reflected movements at NWL, on an underlying basis, which are detailed below. Profit on ordinary activities before interest from continuing operations for the year ended 31 March 2016 was £368.8 million (15 months ended 31 March 2015: £392.5 million).

Net interest payable from continuing operations was  $\pounds 238.7$  million for the year ended 31 March 2016 (15 months ended 31 March 2015:  $\pounds 297.6$  million), including  $\pounds 113.7$  million (15 months ended 31 March 2015:  $\pounds 141.7$  million) on shareholder loan notes.

Profit on ordinary activities before tax from continuing operations for the year ended 31 March 2016 was £131.0 million (15 months ended 31 March 2015: £98.9 million). Current tax from continuing operations for the year ended 31 March 2016 was a charge of £10.0 million (15 months ended 31 March 2015: credit of £55.0 million). The prior period included an exceptional credit of £64.5 million in respect of prior period capital allowances claims agreed with HM Revenue & Customs (HMRC). Deferred tax from continuing operations for the year ended 31 March 2016 was a credit of £28.7 million (15 months ended 31 March 2015: £1.1 million) reflecting a reduction in deferred tax liabilities due to changes in future corporation tax rates enacted during the year. The current tax charge and deferred tax credit are explained in more detail in note 8 to the financial statements. Profit from continuing operations for the year ended 31 March 2016 was £149.7 million (15 months ended 31 March 2015: £155.0 million).

The sale of subsidiaries contributed  $\pounds 24.2$  million to the results for the year and this is included in the profit from discontinued operations of  $\pounds 38.4$  million (see note 10 for further analysis). No tax charge or credit arose on the disposals.

Total fixed asset additions for the Group for the year ended 31 March 2016 was £224.7 million (15 months ended 31 March 2015: £311.2 million), representing capital investment to maintain and enhance the Group's asset base.

#### NWL

Revenue was £813.8 million for the year ended 31 March 2016 (15 months ended 31 March 2015: £994.7 million). This reflected the application of the Ofwat price review in 2014, of 2.6% in respect of RPI, on water and sewerage charges.

Operating costs, including capital maintenance costs for the year ended 31 March 2016 were £431.5 million (15 months ended 31 March 2015: £588.1 million), including an exceptional one-off accounting credit of £38.9 million related to changes to a defined benefit pension scheme which came into effect in January 2016 after consultation with members. The prior period included an exceptional asset impairment charge of £30.7 million in relation to sludge drying plant abandoned as a result of the successful implementation of advanced anaerobic digestion (AAD). Both of these items are explained further in note 3. Other cost movements, on a pro-rated basis, reflect general inflationary increases, including manpower costs, higher power usage and depreciation. During the year, NWL invested £0.8 million (15 months ended 31 March 2015: £1.0 million) in research and development.

Profit on ordinary activities before interest for the year ended 31 March 2016 was £382.3 million (15 months ended 31 March 2015: £406.6 million).

Capital investment for the year ended 31 March 2016 was £223.2 million under International Financial Reporting Standards (IFRS) (15 months ended 31 March 2015: £309.8 million), reflecting around £156.0 million investment for the maintenance of NWL's asset base to ensure the continued provision of sustainable water and wastewater services and continued investment in its sewer network to reduce the risk of sewer flooding.

#### WATER AND WASTEWATER CONTRACTS

As noted earlier, NWG disposed of Caledonian Environmental Services Holdings Limited, Caledonian Environmental Services plc, Wastewater Management Holding Limited and Ayr Environmental Services Limited on 31 March 2016 (see note 10 for further analysis). The Group's water and wastewater contracts in Scotland, the Republic of Ireland and Gibraltar are all performing well and are in line with expectations. Revenue for the contracts was £43.6 million for the year ended 31 March 2016 (15 months ended 31 March 2015: £55.3 million). Profit on ordinary activities before interest was £9.8 million (15 months ended 31 March 2015: £12.9 million).

The Irish based Coffey Northumbrian Limited joint venture (CNL) has been undertaking its three year domestic water meter installation contract with Irish Water (IW) since August 2013. CNL has now installed over 115,000 domestic water meters and had substantially completed its contract by August 2015. Since August 2015, IW has awarded CNL additional work within its contract region and this, along with its previous strong and efficient performance, has allowed CNL to outperform against its original targets.

A new joint venture, Gascorp Limited, is nearing the completion of the construction, testing, and commissioning of its farm based anaerobic digestion project at Garforth in West Yorkshire. After securing its RHI tariff in March 2016, the project is now undertaking its second phase of commissioning to bring the plant fully online. The project is on programme to be fully commissioned with bio-gas export to the gas grid within Q3 of 2016.

#### DIVIDENDS

The Directors do not recommend payment of a final ordinary dividend (15 months ended 31 March 2015: £nil). Total dividends paid in the year ended 31 March 2016 were £57.8 million (15 months ended 31 March 2015: £158.0 million). Following a change in the Company's statutory accounting reference date, the timing of dividend payments was amended in the prior period which resulted in three interim dividend payments being paid. As a consequence, one interim dividend has been paid in the current year and, going forward, the Group is now on track for two interim dividend payments per year. This does not change the underlying dividend policy, and does not change the total dividend planned to be paid to shareholders in the calendar year to 31 December 2016. The discontinued operations during the year, included the distribution of the entire share capital of Northumbrian Services Limited by way of a dividend in specie of £4.8 million (see note 10).

#### **ACCOUNTING POLICIES**

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) as adopted by the European Union as it applies to the financial statements of the Group for the year ended 31 March 2016.

#### CAPITAL STRUCTURE, LIQUIDITY AND CREDIT RATING

The majority of the Group's financing activities are undertaken within the NWL group of companies given the significance of its operations to Group activities. In 2015, NWL drew the first £150.0 million tranche of a new facility from the European Investment Bank (EIB) on a variable rate basis, which was then subsequently swapped to an index linked basis. The remaining £100.0 million of the facility is expected to be drawn in 2017. NWL has cash resources and substantial undrawn committed five year bank facilities (maturing in 2019) available to maintain general liquidity. The undrawn bank committed facilities amounted to £350.0 million at 31 March 2016.

Cash interest cover and gearing measures have remained better than target levels, with our strong investment grade credit ratings for NWL reaffirmed at BBB+ from Standard & Poors (S&P) and Baa1 from Moody's. Whilst the S&P rating outlook remains stable, in January 2016 Moody's changed its outlook to negative from stable.

#### **TREASURY POLICIES**

The Board sets high level objectives for the financing strategy of the Group which is determined within treasury policies set by the Board. The treasury function carries out treasury operations on behalf of all Group companies and its main purposes are to assess the ongoing capital requirement, to maintain short term liquidity, ensuring access to medium term committed back up facilities, and to raise funding, taking advantage of any favourable market opportunities. It also invests any surplus funds the Group has in accordance with the Group's treasury policy. On occasion, derivatives are used as part of this process, but the Group's policies prohibit their use for speculation.

The detailed financing strategy and dividend policy at NWL is determined independently by the Board of NWL.

#### **PRINCIPAL RISKS AND UNCERTAINTIES**

The Group requires all Group companies to identify and assess the impact of risks to their business using a standard risk model. The Group's view of acceptable risk is based on a balanced view of all of the risks in the operating environment and it aims to ensure an appropriate balance between risk aversion and opportunities. The Board sets the tone for risk management within the Group and determines the appropriate risk appetite. It monitors the management of fundamental risks and approves major decisions affecting the Group's risk profile. The Board is supported in this by the Risk & Compliance Committee. At NWL, the management team reviews the approach to risk management in detail every year and reviews the significant risks every month. Any issues are reported by the Chief Executive Officer (CEO) to the Boards of NWL and NWG. NWG's management team implements policies on risk management and internal control.

Apart from NWL, none of the Group trading companies have risks considered to be significant to the Group's short and long term value.

The system of internal control incorporates risk management. It encompasses a number of elements, including policies and procedures, business planning and budgeting and the maintenance of a risk management framework, that together facilitate an effective and efficient operation, enabling the Group to respond effectively to a variety of challenges.

The Audit Committee oversees internal audit, external audit and management, as required, in its review of internal controls and reports to the NWG and NWL Boards on internal controls, alerting the Boards to any emerging issues. The Board, supported by the Risk & Compliance Committee, has overseen the development of a more resilient risk management framework, based on a bottomup risk assessment. The Risk & Compliance Committee receives regular updates on the top-rated risks and priorities for assurance and conducts deep-dives into key areas of risk. Time has been set aside outside of the regular meeting schedule to consider strategic risk and the Committee is working with the Board to articulate the Group's risk appetite more clearly.

The key business risks facing the Group are:

- inherent health and safety risk in NWL's operational and construction workplaces;
- loss of supply to a large volume of customers due to failure of the NWL water systems, such as failure of a strategic water main or treatment works or contamination of a service reservoir;
- environmental pollution incidents due to failures in the NWL wastewater network giving rise to potential fines and reputational damage;
- loss of key business systems due to a malicious attack or failure of cyber security;
- breach of Data Protection Act or Environmental Information Regulations;
- unfavourable changes to the NWL Licence or regulatory methodology that may adversely impact on the balance of risk and return or reduce investor confidence in the stability and predictability of the regulatory framework;

- delivery of the NWL change programme for readiness for the opening of the non-household retail market in 2017; and
- funding and liquidity risk (see note 21 to the financial statements).

Risk management is a dynamic process reflecting changes in the external environment and consequently some of the principal risks have changed from those reported in the previous year.

#### **NEW RISKS**

As part of its assessment of principal risks, the Risk & Compliance Committee decided that the inherent health and safety risk, and potential seriousness of any incidents, should be added to the principal risks, though they agreed that NWL's management processes were strong in this area. The Committee also added the risk of failing to deliver NWL's financial plans, recognising the impact of the sustained period of prevailing low RPI inflation. The retail competition risk at NWL, has been extended to incorporate the proposal by government to introduce household competition by 2020, announced in November 2015.

The Board is monitoring the uncertainty in the financial markets following the UK voting to leave the EU and assessing potential impacts on the Group.

#### **INCREASING RISKS**

The risk of unfavourable regulatory changes at PR19 for NWL, specifically in relation to moving from RPI to CPI inflation for some items, has increased as Ofwat has developed its Water 2020 approach.

#### **REDUCING RISKS**

NWL's preparations for non-household retail market opening are progressing well within a robust governance and assurance framework.

The main risks arising from the Group's financial instruments are liquidity risk and interest rate risk. The Board reviews and agrees policies for managing each of these risks as summarised in note 21 to the financial statements. All treasury activities are conducted in accordance with the treasury policies of the Group.

By order of the Board

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#### M Parker

General Counsel and Company Secretary 30 August 2016

# **DIRECTORS' REPORT**

#### **CORPORATE GOVERNANCE**

Notwithstanding that the Group is privately owned and therefore not subject to the UK Corporate Governance Code (the Code), the Group maintains high standards of corporate governance and endeavours to comply with the main principles of the Code, wherever appropriate.

The NWL board does not consider that full compliance with all the detailed provisions of the Code is practicable (given that NWL is privately owned), or is necessary to demonstrate sound governance. However, the board of NWL has embraced the key elements of the Code's principles as required by NWL's Instrument of Appointment (the Licence), with only some minor aspects of the Code not being adopted. NWL also has in place a further bespoke governance code, developed after discussions with Ofwat, which the board believes balances the legitimate interests of all stakeholders.

#### DIRECTORS

The Directors who served during the year were as follows:

A J Hunter	Non-Executive Chairman
H Mottram OBE	Chief Executive Officer (CEO)
L S Chan	Non-Executive Director
F R Frame	Non-Executive Director
ТСЕІр	Non-Executive Director (resigned 30 July 2016)
H L Kam	Non-Executive Director
D N Macrae	Non-Executive Director
W C W Tong-Barnes	Non-Executive Director

Information about Directors' remuneration is contained in note 5 to the financial statements.

#### **BOARD RESPONSIBILITIES AND PROCESSES**

The Board sets the Group's high level vision, values and strategy and ensures compliance with Group policies and legal and regulatory obligations. Within this framework, NWL operates as a standalone company and its strategy is determined by the NWL Board. During the year, the only decisions referred up to the NWG Board were a number of contract and loan approvals and the re-appointment of certain Directors (in each case, the NWG Board approved the recommendations of the NWL Board). The Group has adopted terms of reference which set out the matters reserved to the Board for approval and matters which are, or can be, delegated to the committees and management. The Group has also adopted financial approval rules which set out the authorisation processes and financial limits to be applied to financial transactions within the Group. NWL has adopted its own appropriate guidelines.

The Standing Committee, which is a sub-set of the Board, can take decisions not delegated to specific committees between Board meetings. All Directors receive notice of Standing Committee meetings and may participate if they wish. Decisions taken by the Standing Committee are reported at the next Board meeting. The NWG Board meets at least five times each year.

#### AUTHORISATION OF DIRECTORS' CONFLICTS OF INTEREST

Directors have a statutory duty, under s175 of the Companies Act 2006, to avoid a situation in which they have, or could have, a conflict of interest with the Company's interests. However, there is no breach of this duty if the Board has authorised the matter in question. The Articles permit Directors (other than the Director having the interest in question) to authorise any situation giving rise to a known or potential conflict. A register of the interests which have been authorised is maintained by the Company Secretary and is available at every Board meeting.

#### **BOARD BALANCE AND INDEPENDENCE**

The composition of the Board is as follows:

A J Hunter (Chairman), D N Macrae and L S Chan were appointed by Cheung Kong Infrastructure Holdings Limited. H L Kam, T C E Ip and W C W Tong-Barnes were appointed by CKH, which is now wholly owned by CKHH, and F R Frame by Li Ka Shing Foundation Limited. The CEO, H Mottram was appointed on the recommendation of the Nomination Committee of Northumbrian Water Group plc when it was independently listed.

The Chairman and CEO have clearly defined roles and responsibilities. The Chairman leads the Board and creates the conditions for overall Board and individual Director effectiveness, both inside and outside the boardroom. The CEO is responsible for running the Group's businesses on a day-to-day basis.

Whilst not members of the NWG Board, M Fay, Dr Lyster, P Rew and M A B Nègre (the independent non-executive directors of NWL) attend Board and Committee meetings of NWG and therefore have visibility over, and are welcome to make observations and suggestions regarding strategic considerations at NWG. This ensures that the NWL board is aware of all developments at the NWG level and therefore has full knowledge of the environment in which it is operating and any risks the Group might face. The NWG Board believes that this entirely transparent approach supports compliance with Ofwat's holding company principles.

The General Counsel and Company Secretary, M Parker, assists the Board to ensure that good corporate governance compliance is achieved. He is also Company Secretary of NWL and is Secretary to all NWG and NWL board committees.

#### **BOARD COMMITTEES**

The Board has Audit, Risk & Compliance and Remuneration Committees to assist it in the performance of its duties. The Board sets the terms of reference of the Committees and receives regular reports from their chairmen at Board meetings. The majority of the work of the Committees relates to the activities of NWL and independent nonexecutive directors of NWL therefore sit on the Audit, Risk & Compliance and Remuneration Committees.

#### **REMUNERATION COMMITTEE**

The members of the Remuneration Committee for both NWG and NWL are A J (Chairman), H Mottram, P Rew, M Fay and D N Macrae. S Salter, from the NWL management team, provides advice to the Committee from time to time.

NWL complies with its obligations under s35A of the Water Act 2003 by disclosing in its regulatory accounts each year a detailed breakdown of remuneration paid to the executive Directors of NWL which is linked to NWL's standards of performance. Executives receive no remuneration other than that disclosed in NWL's financial statements. No additional remuneration is paid by the Group or its shareholders.

The work of the Remuneration Committee comprises the adoption of principles and standards in relation to executive remuneration and benefits, as well as agreeing individual remuneration packages.

#### **AUDIT COMMITTEE**

The Chairman of the Audit Committee for both NWG and NWL is P Rew, who is the Senior Independent Non-Executive Director of NWL. The other members are Dr S Lyster, M A B Nègre, D N Macrae and L S Chan.

During the year, and up to the date of approval of these financial statements, the Audit Committee assisted both Executive and Non-Executive Directors to discharge their individual and collective responsibilities. Its work included the following:

- reviewing the draft financial statements and Annual Performance Report, considering reports from the external and internal auditors setting out the audit approach and plan, significant audit risks and conclusions on the Group's internal controls and risk management;
- reviewing the appropriateness of accounting policies, significant accounting judgements and evidence supporting the going concern basis for the accounts and recommending approval of both statutory and regulatory accounts to the Board;
- reviewing and commenting on NWL's Annual Performance Report, including the underlying assurance, reviewing evidence to support the Condition F6A.2A certificate (statement of sufficiency of financial resources) and recommending its approval to the Board;
- monitoring the effectiveness of the internal audit function;
- approving the external auditor's fees for both audit and non-audit services, by reference to the agreed policy;
- approving the internal audit work programme for the year and reviewing progress against the programme;
- approving arrangements for monitoring compliance with the Company's procedures designed to prevent bribery, having regard to the Bribery Act 2010 and the updated code of conduct 'Our Way at NWG', including receiving reports on any whistleblowing allegations; and
- reviewing the risk and control framework and reporting, including management of tax compliance matters and approval of financial approval rules.

The Audit Committee chairman has reported formally to the NWG and NWL Boards following each meeting of the Committee and committee minutes have been circulated to both Boards.

Given the increasing need for careful and thorough assurance of a number of NWL's key projects, to ensure compliance, efficiency and excellent customer outcomes, during the year, the Audit Committee has formed an Assurance Sub-Group whose three members are all independent non-executive directors of NWL.

Although the Sub-Group has a broad remit, its work during the year has focused on NWL's preparations for the opening of the non-household retail market and NWL's major transformation project to implement a new billing system to enable NWL to work with MOSL after market opening and, at a later date, manage household customer billing and contact. The Sub-Group has held three meetings with executive directors, senior management and independent assurance providers during the year.

#### **RISK & COMPLIANCE COMMITTEE**

The members of the Risk & Compliance Committee are P Rew (Chairman), Dr S Lyster, M A B Nègre, D N Macrae and L S Chan.

During the year and up to the date of approval of these financial statements, the Risk & Compliance Committee assisted the Board to discharge its responsibilities. The Committee is fully cognisant of the need for NWG to manage risk in such a way that NWL is protected from risk elsewhere in the group. Its work included the following:

- reviewing reports at each meeting on the top rated managed risks and priorities for assurance (being those risks with the biggest reduction between the business (gross) and managed (net) risk scores), representing key control areas for the Company;
- reviewing and updating the dynamic risk management framework and corporate risk register which are based on a detailed bottom-up assessment of risk across the Group and, at NWL, departmental risk registers developed by risk champions in each department;
- reviewing the management of specific areas of risk in relation to health and safety, the vehicle operator's licence and environmental compliance;
- reviewing cyber security and steps being taken to enhance security;
- advising the Board on risk appetite and exposure and reviewing risk assessment processes as well as keeping the effectiveness of the risk and internal control management systems under review;
- monitoring compliance with covenants and treasury risks;
- reviewing management of customer debt; and
- · reviewing business continuity arrangements.

The Board is able to monitor the impact of environmental, social and governance matters on the Group's business, to assess the impact of significant risks on the business and to evaluate methods of managing these risks through reports it receives from its subsidiary boards and committees.

#### **CODE OF CONDUCT**

The Group has a code of ethics, 'Our Code of Conduct', covering Group companies' relationships with customers, employees, suppliers, local communities, shareholders, other investors and regulators.

#### **GOVERNANCE CODE**

In March 2014, following discussions with Ofwat, the NWL board put in place a bespoke Governance Code (the NWL Code), which is available on the NWL website. NWL complied with this Code and, accordingly, commenced performance evaluations on Board Committees in 2015 and an internal review of NWL's board performance in 2016.

#### **OFWAT'S HOLDING COMPANY PRINCIPLES**

The Company has reviewed its compliance with the document published by Ofwat in April 2014: "Board leadership, transparency and governance – holding company principles". The principles set out by Ofwat are addressed below (the numbering follows that of the principles):

- 1.1 As stated in the strategic report, at the balance sheet date, NWG is the holding company of NWL. CKHH is the ultimate parent undertaking and controlling party of NWG and, therefore, NWL.
- 1.2 NWG discloses detail of its debt structure and how this compares with the Group's policies. It also clearly defines who is the ultimate parent undertaking and controlling party (see 1.1 above) and gives full transparency as to the level of shareholder loan notes within the corporate structure.
- 1.3 This report (and NWL's Directors' report) disclose that some of the Directors of each company were appointed by shareholder companies. Directors may also, from time to time, have roles in and/or hold shares or other interests in the shareholder companies and/or other companies within the CKHH group.
- 1.4 Decisions regarding certain large contract awards, capital projects and substantial funding arrangements are referred to the NWG board. During the year, the NWG board has endorsed all the recommendations of the NWL board.
- 1.5 NWG's governance arrangements are set out clearly in the Strategic Report and the Directors' Report.

2.1, 2.2, 2.3, 2.4 and 3.1

The Directors of NWG are all also Directors of NWL and NWL's independent non-executive directors attend and participate in all NWG's Board and Committee meetings, ensuring full transparency between the two companies. The executive management teams of the two companies are the same. The NWG Directors are therefore fully aware of NWL's obligations, under statute, under its licence (and under the Condition P undertaking required by its Licence). NWL's need to make strategic and sustainable decisions (in its own interests and those of its customers) is seen as fundamental to the Group's strategy and is vigorously supported. Therefore, the flow of information between the two Boards is effective and relevant information regarding the wider CKHH group is freely shared. NWL is given the opportunity to take advantage of business synergies and opportunities available within the CKHH group, but always makes its own business decisions in order to achieve the most favourable terms available.

Within this supportive environment, NWL's board operates autonomously and each NWL director understands his or her individual responsibility to act in the best interests of NWL.

#### **OTHER DISCLOSURES**

## Results, dividends, future developments and research and development

Please refer to the Strategic Report.

#### Political

NWG does not support any political party and does not, directly or through any subsidiary, make what are commonly regarded as donations to any political party or other political organisation. However, the wide definition of donations in the Political Parties, Elections and Referendums Act 2000 covers activities which form part of the necessary relationship between the Group and political parties and political organisations. These activities include attending party conferences, as these provide the best opportunity to meet a range of stakeholders, both national and local, to explain the Group's activities, as well as local meetings with MPs, MEPs and their agents. During the year, costs of £4,796 were associated with these activities in respect of the Labour party. In addition, Group representatives also attended the party conferences of the Labour and Conservative parties.

#### FINANCIAL INSTRUMENTS AND TREASURY POLICIES

As described in the Strategic Report.

#### **EMPLOYMENT POLICIES**

The Group's policies in respect of the employment for disabled persons and employee involvement are set out in the performance section of our Strategic Report.

#### **INDEMNIFICATION OF DIRECTORS**

NWG had in place Directors' and officers' insurance for the year. On 28 November 2005, the Company entered into a deed of indemnity to grant the Directors further protection against liability to third parties, subject to the conditions set out in the Companies Act, and this remains in place.

#### **DIRECTORS' DECLARATION**

As required under s418 of the Companies Act 2006, so far as each current Director is aware, there is no relevant audit information of which the Company's auditor is unaware and each Director has taken all the steps that he or she ought to have taken as a Director in order to make himself or herself aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

#### AUDITOR

Pursuant to s487 of the Companies Act 2006, Deloitte LLP is deemed to be re-appointed as the Company's auditor for the ensuing year.

## FINANCIAL STATEMENTS PREPARATION AND GOING CONCERN

The Group has sufficient funding and facilities in place to meet its requirements for the foreseeable future. The Directors believe that the Group is well placed to manage its business risks successfully and, accordingly, they continue to adopt the going concern basis in preparing the annual report and Group financial statements.

In arriving at their decision, the Directors have taken into account:

- NWL's Instrument of Appointment which is in place on a rolling 25 year basis;
- the certainty on wholesale and household retail price controls to March 2020 provided by the 2014 Final Determination by Ofwat, following its acceptance by the Board;
- the financial strength of the Group at the balance sheet date and performance for the year ended 31 March 2016, which is in line with expectations and reviewed at each Board meeting, most recently in April 2016;
- the key financial ratios over the next 12 month planning horizon, as reflected in strong investment grade credit ratings;
- the fact that NWL has in place £350.0 million of five year committed bank facilities as back up liquidity (maturing in 2019) and a further £100.0 million of committed financing from the EIB, both of which were undrawn at 31 March 2016;
- the water and wastewater contracts are expected to be profitable over the term of their respective contracts; and
- the Group's formal risk and governance arrangements which are monitored by the Audit and Risk & Compliance Committees and Board.

#### **DIRECTORS' RESPONSIBILITY STATEMENT**

The Directors are responsible for preparing the annual report and the Group financial statements in accordance with applicable United Kingdom law and those International Financial Reporting Standards (IFRS) as adopted by the European Union and Article 4 of the IAS Regulation.

The Directors are required to prepare Group financial statements for each financial period. Under Company Law, the Directors must not approve the financial statements unless they are satisfied that they present fairly the financial position of the Group and the financial performance and cash flows of the Group for that period. In preparing these Group financial statements the Directors are required to:

- select suitable accounting policies in accordance with IAS 8: Accounting Policies, Changes in Accounting Estimates and Errors and then apply them consistently;
- present information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information;
- provide additional disclosures when compliance with specific requirements in IFRS is insufficient to enable users to understand the impact of particular transactions, other events and conditions on the Group's financial position and financial performance;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume the Company will continue in business;
- state that the Group has complied with IFRS, subject to any material departures disclosed and explained in the financial statements; and
- make judgements and estimates that are reasonable and prudent.

The Directors are responsible for keeping adequate accounting records which are sufficient to show and explain the Group's transactions and disclose with reasonable accuracy at any time the financial position of the Group and enable them to ensure that the Group financial statements comply with the Companies Act 2006 and Article 4 of the IAS Regulation. They are also responsible for safeguarding the assets of the Group and, hence, for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Directors consider that the report and financial statements, taken as a whole, is fair, balanced and understandable and provides the information necessary for stakeholders to assess the Group's performance, business model and strategy. In reaching this conclusion, the Board has taken advice from the Audit Committee which has considered the process by which the report and financial statements has been produced as well as reviewing and commenting on the report.

The Directors are responsible for the maintenance and integrity of the corporate and financial information on the Group's website. Legislation in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

By order of the Board

Martier

M Parker General Counsel and Company Secretary 30 August 2016

## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NORTHUMBRIAN WATER GROUP LIMITED**

We have audited the financial statements of Northumbrian Water Group Limited for the year ended 31 March 2016 which comprise the consolidated income statement, consolidated statement of comprehensive income, consolidated statement of changes in equity, consolidated balance sheet, consolidated cash flow and related notes 1 to 29 and the Company balance sheet, Company statement of changes in equity and related notes 1 to 13. The financial reporting framework that has been applied in the preparation of the Group financial statements is applicable law and International Financial Reporting Standards (IFRS) as adopted by the European Union. The financial reporting framework that has been applied in the preparation of the parent Company financial statements is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 101 "Reduced Disclosure Framework''.

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### **RESPECTIVE RESPONSIBILITIES OF DIRECTORS** AND AUDITOR

As explained more fully in the Directors' Responsibilities Statement, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

## SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the Group's and the parent Company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### **OPINION ON FINANCIAL STATEMENTS**

In our opinion the financial statements give a true and fair view of the state of the Group's and of the parent Company's affairs as at 31 March 2016 and of the Group's profit for the year then ended:

- the Group financial statements have been properly prepared in accordance with IFRS as adopted by the European Union;
- the parent Company financial statements have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- the financial statements have been prepared in accordance with the requirements of the Companies Act 2006; and, as regards the group financial statements, Article 4 of the IAS Regulation.

#### OPINION ON OTHER MATTER PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion the information given in the Strategic Report and Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

## MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent Company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent Company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Arthony Watthews

Anthony Matthews (Senior Statutory Auditor) for and on behalf of Deloitte LLP

Chartered Accountants and Statutory Auditor Newcastle upon Tyne

30 August 2016

## CONSOLIDATED INCOME STATEMENT

#### FOR THE YEAR ENDED 31 MARCH 2016

	NOTE	YEAR TO 31 MARCH 2016	15 MONTHS TO 31 MARCH 2015
		£'m	£'m
CONTINUING OPERATIONS			
Revenue	2	831.8	1,017.9
Operating costs (including exceptional operating items)	3	(463.0)	(625.4)
Profit on ordinary activities before interest	2	368.8	392.5
Finance costs payable	7	(241.1)	(303.2)
Finance income receivable	7	2.4	5.6
Share of profit after tax of jointly controlled entities	13(a)	0.9	4.0
Profit on ordinary activities before taxation	2	131.0	98.9
- current taxation	8	(10.0)	55.0
- deferred taxation	8	28.7	1.1
Profit for the period from continuing operations		149.7	155.0
DISCONTINUED OPERATIONS			
Profit for the period from, and on disposal of, discontinued operations	10	38.4	14.8
Profit for the period		188.1	169.8

#### ATTRIBUTABLE TO:

	188.1	169.8
Non-controlling interests	0.4	0.4
Equity shareholders of the parent Company	187.7	169.4

# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

#### FOR THE YEAR ENDED 31 MARCH 2016

	NOTE	YEAR TO 31 MARCH 2016	15 MONTHS TO 31 MARCH 2015
		£'m	£'m
Profit for the period		188.1	169.8
ITEMS THAT WILL NOT BE RECLASSIFIED SUBSEQUENTLY TO PROFIT OR LOSS:			
Actuarial (losses)/gains	26	(47.2)	17.8
Tax on items (credited)/charged to equity not reclassified	8	7.1	(3.5)
ITEMS THAT MAY BE RECLASSIFIED SUBSEQUENTLY TO PROFIT OR LOSS:			
Losses on cash flow hedges taken to equity		(16.0)	(4.8)
Translation differences		-	(0.4)
Tax on items charged to equity that may be reclassified	8	2.9	0.9
Other comprehensive income		(53.2)	10.0
Total comprehensive income for the period		134.9	179.8
ATTRIBUTABLE TO:			
Equity shareholders of the parent Company		134.0	180.0
Non-controlling interests - profit for the period		0.4	0.4
Non-controlling interests - other comprehensive income		0.5	(0.6)
		134.9	179.8

## **CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**

#### FOR THE YEAR ENDED 31 MARCH 2016

	EQUITY SHARE CAPITAL	OTHER RESERVE	SHARE PREMIUM RESERVE	CASH FLOW HEDGE RESERVE	CURRENCY TRANSLATION	RETAINED EARNINGS	
	£'m	£'m	£'m	£'m	£'m	£'m	
At 1 January 2014	-	51.9	446.5	(7.3)	(1.0)	(1,173.4)	
Profit for the period	-	-	-	-	-	169.4	
Other comprehensive income	-	-	-	(3.9)	(0.4)	14.9	
Total comprehensive income and expense for the period	-	-	-	(3.9)	(0.4)	184.3	
Equity dividends paid (see note 9)	-	-	-	-	-	(158.0)	
31 March 2015	-	51.9	446.5	(11.2)	(1.4)	(1,147.1)	
Profit for the year	-	-	-	-	-	187.7	
Other comprehensive income	-	-	-	(13.1)	-	(40.6)	
Total comprehensive income and expense for the year	-	-	-	(13.1)	-	147.1	
Equity dividends paid (see note 9)	-	-	-	-	-	(57.8)	
At 31 March 2016	-	51.9	446.5	(24.3)	(1.4)	(1,057.8)	

1. The 'other reserve' represents the Company's reorganisation of its ordinary share capital on 8 March 2013, which the Directors consider to be distributable.

TOTAL EQUITY	NON- CONTROLLING INTERESTS	TOTAL
£'m	£'m	£'m
(683.3)	2.9	(680.4)
169.4	0.4	169.8
10.6	(0.6)	10.0
180.0	(0.2)	179.8
(158.0)	(0.7)	(158.7)
(661.3)	2.0	(659.3)
187.7	0.4	188.1
(53.7)	0.5	(53.2)
134.0	0.9	134.9
(57.8)	-	(57.8)
(585.1)	2.9	(582.2)

# **CONSOLIDATED BALANCE SHEET**

#### **AS AT 31 MARCH 2016**

	NOTE	31 MARCH 2016	RESTATED 31 MARCH 2015 <sup>1</sup>	RESTATED 31 DECEMBER 2013 <sup>1</sup>
		£'m	£'m	£'m
NON-CURRENT ASSETS				
Goodwill	11	-	3.6	3.6
Other intangible assets	11	64.2	64.2	64.2
Property, plant and equipment	12	4,173.4	4,162.7	4,038.0
Investments in jointly controlled entities	13	7.8	6.5	3.3
Financial assets		11.3	11.3	11.3
Amounts receivable relating to associated companies		23.5	-	-
Amounts receivable relating to consortium relief		-	1.7	1.7
		4,280.2	4,250.0	4,122.1

Total assets		4,525.6	4,553.3	4,415.2
		245.4	303.3	293.1
Cash and cash equivalents	16	50.2	44.8	110.8
Short term cash deposits	16	0.6	3.2	1.7
Interest bearing loans	15	0.6	-	-
Trade and other receivables	15	190.8	252.3	177.2
Inventories	14	3.2	3.0	3.4

#### NON-CURRENT LIABILITIES

Interest bearing loans and borrowings	18	3,906.3	3,897.5	3,834.0
Provisions	20	1.4	1.6	1.8
Deferred income tax liabilities	8	409.3	462.3	460.8
Pension liability	26	91.4	91.0	89.3

NO	TE	31 MARCH 2016	RESTATED 31 MARCH 2015 <sup>1</sup>	RESTATED 31 DECEMBER 2013 <sup>1</sup>
		£'m	£'m	£'m
Hedging instruments	21	52.9	42.3	52.3
Other payables		3.0	3.2	4.0
Grants and deferred income		386.3	363.1	330.5
		4,850.6	4,861.0	4,772.7
		4,850.6	4,861	.0

#### **CURRENT LIABILITIES**

Approved by the Board and authorised for issue on 30 August 2016 and signed on its behalf by:

Interest bearing loans and borrowings	18	51.9	138.4	95.0
Provisions	20	0.2	0.2	0.2
Trade and other payables	17	205.1	213.0	227.7
		257.2	351.6	322.9
Total liabilities		5,107.8	5,212.6	5,095.6
Net liabilities		(582.2)	(659.3)	(680.4)

CAPITAL AND RESERVES			
Other reserve	51.9	51.9	51.9
Share premium reserve	446.5	446.5	446.5
Cash flow hedge reserve	(24.3)	(11.2)	(7.3)
Currency translation	(1.4)	(1.4)	(1.0)
Accumulated deficit	(1,057.8)	(1,147.1)	(1,173.4)
Equity shareholders' deficit	(585.1)	(661.3)	(683.3)
Non-controlling interests	2.9	2.0	2.9
Total capital and reserves	(582.2)	(659.3)	(680.4)

#### H Mottram Heice Wotham Chief Executive Officer Registered number 4760441

# **CONSOLIDATED CASH FLOW STATEMENT**

#### FOR THE YEAR ENDED 31 MARCH 2016

	YEAR TO 31 MARCH 2016	15 MONTHS TO 31 MARCH 2015
	£'m	£'m
OPERATING ACTIVITIES		
Reconciliation of profit before interest to net cash flows from operating activities		
Profit on ordinary activities before interest	368.8	392.5
Profit on ordinary activities before interest on discontinued operations	20.6	24.4
Depreciation and impairment losses	130.7	190.4
Other non-cash charges and credits	(6.4)	(8.2)
Net credit for provisions, less payments	(0.2)	(0.2)
Difference between pension contributions paid and amounts recognised in the income statement	(49.0)	14.5
(Increase)/decrease in inventories	(0.2)	0.4
Increase in trade and other receivables	(1.4)	(10.4)
Increase/(decrease) in trade and other payables	0.4	(23.4)
Cash generated from operations	463.3	580.0
Interest paid	(253.8)	(315.3)
Income taxes received/(paid) (including overseas tax of £0.2m (2015: £0.2m))	46.3	(7.7)
Net cash flows from operating activities	255.8	257.0

NOTE	YEAR TO 31 MARCH 2016	15 MONTHS TO 31 MARCH 2015
	£'m	£'m
INVESTING ACTIVITIES		
Interest received	5.6	1.1
Capital grants received	26.0	29.0
Proceeds on disposal of property, plant and equipment	3.5	0.9
Cash outflow on disposal of subsidiary undertakings	(33.4)	-
Dividends received from jointly controlled entities	2.1	0.8
Short term cash deposits	2.6	(1.5)
Maturity of investments	-	0.1
Purchase of property, plant and equipment	(208.7)	(281.8)
Investment in joint ventures	(2.5)	-
Net cash flows from investing activities	(204.8)	(251.4)
FINANCING ACTIVITIES		
New borrowings	150.0	100.0
Dividends paid to minority interests	-	(0.7)
Dividends paid to equity shareholders	(53.0)	(158.0)
Net movements in Revolving Credit Facility	(92.0)	62.0
Repayment of borrowings	(36.6)	(43.5)
Payment of principal under hire purchase contracts and finance leases	(8.5)	-
Acquisition of externally held loan stock issued by a subsidiary	(5.5)	(11.8)
Net cash flows from financing activities	(45.6)	(52.0)
Increase/(decrease) in cash and cash equivalents	5.4	(46.4)

Cash and cash equivalents at start of period

Cash and cash equivalents at end of period

Cash and cash equivalents at end of period

Short term cash deposits

Total cash, cash equivalents and short term cash deposits

	50.8	48.0
16	0.6	3.2
16	50.2	44.8
16	50.2	44.8
16	44.8	91.2
	5.4	(46.4)

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED 31 MARCH 2016

#### **1. ACCOUNTING POLICIES**

#### (A) STATEMENT OF COMPLIANCE

The consolidated financial statements have been prepared in accordance with IFRS as adopted by the European Union as it applies to the financial statements of the Group for the year ended 31 March 2016 and in accordance with the Companies Act 2006.

The financial statements have been prepared on a going concern basis taking into account the principal risks and uncertainties disclosed in the Directors' report, which assumes that the Group will have adequate funding to meet its liabilities as they fall due in the foreseeable future. As at 31 March 2016, the Group had net current liabilities of £11.8 million (2015: £48.3 million) and net liabilities of £582.2 million (2015: £659.3 million). The Directors have reviewed cash flow requirements, including reasonably possible changes in trading performance, and are confident that they will be able to meet these from funds available and existing financing facilities. Accordingly, the Directors believe it is appropriate to prepare the financial statements on a going concern basis. Further details can be found in the 'Financial statements preparation and going concern' section in the Directors' report.

The Directors consider the following accounting policies to be relevant in relation to the Group's financial statements. The financial statements of the Group for the year ended 31 March 2016 were authorised for issue by the Board of Directors on 30 August 2016 and the balance sheet was signed on the Board's behalf by H Mottram (CEO).

The Group has adopted the following standards, amendments to standards and interpretations during the year:

#### **IFRIC 21 Levies**

IAS 19 Employee Benefits: Defined Benefit Plans: Employee Contributions

#### Improvements to IFRSs (2010-2012)

#### Improvements to IFRSs (2011-2013)

The adoption of the standards and interpretations listed above does not have a material impact on the Group.

NWG is a limited company incorporated and domiciled in England and Wales.

The Group financial statements are presented in sterling and all values are rounded to the nearest one hundred thousand pounds (£0.1 million) except where otherwise indicated.

#### **(B) BASIS OF CONSOLIDATION**

The consolidated financial statements have been prepared under the historical cost convention, except where adopted IFRS require an alternative treatment. The consolidated financial statements include the Company and its subsidiary undertakings. The results of subsidiaries acquired during the period are included from the date of their acquisition. The results of subsidiaries disposed of during the period are included to the date of their disposal. Inter-segment revenue and profits are eliminated fully on consolidation. In accordance with IFRS 10 Consolidated Financial Statements and IFRS 12 Disclosure of Interests in Other Entities, the financial statements of two companies are consolidated as special purpose entities, with effect from 12 May 2004, the date of the transaction which utilised these entities.

Where necessary, adjustments are made to bring the accounting policies used under relevant local GAAP in the individual financial statements of the Company, subsidiaries and jointly controlled entities into line with those used by the Group under IFRS.

Non-controlling interests represent the portion of profit or loss and net assets in subsidiaries that is not held by the Group and is presented within equity in the consolidated balance sheet, separately from parent shareholders' equity.

## (C) ASSOCIATES AND JOINTLY CONTROLLED ENTITIES

Investments in associates and jointly controlled entities in the Group financial statements are accounted for using the equity method of accounting where the Group exercises significant influence over the associate. Significant influence is generally presumed to exist where the Group's effective ownership is 20% or more. The Group's share of the post tax profits less losses of associates and jointly controlled entities is included in the consolidated income statement and the carrying value in the balance sheet comprises the Group's share of their net assets/liabilities less distributions received and any impairment losses. Goodwill arising on the acquisition of associates and jointly controlled entities, representing the excess of the cost of investment compared to the Group's share of net fair value of the associate's identifiable assets, liabilities and contingent liabilities, is included in the carrying amount of the associate and is not amortised. Where necessary, adjustments are made to bring the accounting policies used into line with those of the Group to take into account fair values assigned at the date of acquisition and to reflect impairment losses where appropriate. Adjustments are also made to the Group's financial statements to eliminate the Group's share of unrealised gains and losses on transactions between the Group and its jointly controlled entities and associates.

#### (D) GOODWILL

Goodwill arising on the acquisition of subsidiary undertakings and businesses represents the excess of the fair value of the consideration given over the fair value of the identifiable assets and liabilities acquired. Following initial recognition, goodwill is measured at cost less any accumulated impairment losses. Prior to 1 April 2004, goodwill was amortised over its estimated useful life; such amortisation ceased on 31 March 2004. Goodwill relating to acquisitions since 1 April 2004 is not amortised. Goodwill is reviewed for impairment annually or more frequently if events or changes in circumstances indicate that the carrying value may be impaired. For the purposes of impairment testing, goodwill is allocated to the related cash-generating units monitored by management. Where the recoverable amount of the cash-generating unit is less than its carrying amount, including goodwill, an impairment loss is recognised in the income statement. The carrying amount of goodwill allocated to a cash-generating unit is taken into account when determining the gain or loss on disposal of the unit, or of an operation within it.

#### (E) INTANGIBLE ASSETS OTHER THAN GOODWILL

Other intangible fixed assets represent the right to receive income under the operating agreement with the EA in respect of the Kielder Water transfer scheme. The value of this intangible asset has been assessed with reference to the net monies raised in accordance with the Kielder securitisation on 12 May 2004. The term of the operating agreement is in perpetuity and, accordingly, no amortisation is provided. The value of this intangible is assessed for impairment on an annual basis in accordance with IAS 36 'Impairment of Assets'.

Expenditure on internally developed intangible assets, excluding development costs, is taken to the income statement in the period in which it is incurred. Intangible assets acquired separately from a business are carried initially at cost. An intangible asset acquired as part of a business combination is recognised outside goodwill if the asset is separable or arises from contractual or other legal rights and its fair value can be measured reliably. Development expenditure is recognised as an intangible asset only after its technical feasibility and commercial viability can be demonstrated, the availability of adequate technical and financial resources and an intention to complete the project have been confirmed and the correlation between development costs and future revenues has been established.

#### (F) PROPERTY, PLANT AND EQUIPMENT

#### Property, plant and equipment and depreciation

Property, plant and equipment, including assets in the course of construction, comprise infrastructure assets (being mains and sewers, impounding and pumped raw water storage reservoirs, dams, sludge pipelines and sea outfalls) and other assets (including properties, overground plant and equipment).

Purchased property, plant and equipment are included at cost less accumulated depreciation and any provision for impairment. Cost comprises the aggregate amount incurred and the fair value of any other consideration given to acquire the asset and includes costs directly attributable to making the asset capable of operating as intended.

Where assets are constructed by a developer and adopted by NWL, at no cost to the company, the assets are valued at their fair value on the date of the transfer. These values are based on average replacement costs from NWL cost estimation systems. For example sewerage and water pipes are on a cost per metre/per category basis. Depreciation for adopted assets is calculated using the same average life assumptions as those for assets constructed by NWL.

Freehold land is not depreciated. Other assets are depreciated evenly over their estimated economic lives, which are principally as follows: freehold buildings, 30-60 years; operational structures, plant and machinery, 4-92 years; infrastructure assets 4-200 years (see next page); and fixtures, fittings, tools and equipment, 4-10 years.

The carrying values of property, plant and equipment are reviewed for impairment if events or changes in circumstances indicate the carrying value may not be recoverable and are written down immediately to their recoverable amount. Useful lives and residual values are reviewed annually and, where adjustments are required, these are made prospectively. Assets in the course of construction are not depreciated until commissioned.

#### Infrastructure assets

In the regulated water services business, infrastructure assets comprise a network of systems being mains and sewers, reservoirs, dams and sea outfalls.

Infrastructure assets were measured at a date prior to transition to IFRS (23 May 2003) at their fair value, which was adopted as deemed historical cost on transition to IFRS. The assets and liabilities were measured at fair value as a result of the acquisition on 23 May 2003.

Expenditure on infrastructure assets which enhances the asset base is treated as fixed asset additions while maintenance expenditure which does not enhance the asset base is charged as an operating cost.

Infrastructure assets are depreciated evenly to their estimated residual values over their estimated economic lives, which are principally as follows:

Dams and impounding reservoirs	150 years
Water mains	100 years
Sea outfalls	60 years
Sewers	200 years
Dedicated pipelines	4-20 years

#### (G) FINANCIAL ASSETS

Financial assets comprise loans to third parties recoverable in more than one year and include cash held on long term deposit as a guaranteed investment contract relating to the Kielder securitisation. These assets are recognised at cost and are measured annually based on the ability of the borrower to repay. Any impairment is taken to the income statement in the period in which it arises. Loans and receivables are measured at amortised cost using the effective interest rate method. The Group assesses at each balance sheet date whether a financial asset or group of financial assets is impaired.

#### (H) FOREIGN CURRENCY TRANSACTIONS

Transactions in foreign currencies are initially recorded in the functional currency by applying the spot exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are re-translated at the functional currency rate of exchange ruling at the balance sheet date. The functional and presentational currency of NWG is United Kingdom sterling (£). Assets and liabilities of subsidiaries and jointly controlled entities in foreign currencies are translated into sterling at rates of exchange ruling at the end of the financial period and the results of foreign subsidiaries are translated at the average rate of exchange for the period. Differences on exchange arising from the re-translation of the opening net investment in subsidiary companies and jointly controlled entities, and from the translation of the results of those companies at average rate, are taken to equity. All other foreign exchange differences are taken to the income statement in the period in which they arise.

Unrealised gains and losses arising from changes in foreign currency exchange rates are not cash flows. However, the effect of exchange rate changes on cash and cash equivalents held or due in a foreign currency is reported in the cash flow statement in order to reconcile cash and cash equivalents at the beginning and the end of the period. This amount is presented separately from cash flows from operating, investing and financing activities, where material, and includes the differences, if any, had those cash flows been reported at end of period exchange rates.

#### (I) INVENTORIES

Inventories are stated at the lower of cost and net realisable value. Cost comprises direct materials and, where applicable, direct labour costs, as well as an element of overheads that have been incurred in bringing the inventories to their present locations and condition.

#### (J) REVENUES

#### Provision of services

Revenue, which excludes value added tax, represents the fair value of the income receivable in the ordinary course of business for services provided. Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured.

Revenue is not recognised until the services have been provided to the customer. Revenue for services relates to the period, excluding any amounts paid in advance. Revenue for measured water and wastewater charges includes amounts billed plus an estimation of the amounts unbilled at the year end. The accrual is estimated using a defined methodology based upon daily average water consumption, which is calculated based upon historical billing information.

#### (K) DIVIDENDS

Dividends payable and receivable are recognised when the shareholders' right to receive the revenue is established.

#### (L) GRANTS AND CONTRIBUTIONS

Grants are recognised at their fair value where there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. Revenue grants are credited to the income statement in the period to which they relate. Capital grants and contributions relating to property, plant and equipment are treated as deferred income and amortised to the income statement over the expected useful economic lives of the related assets. Deferred income relating to assets adopted from customers, recognised in accordance with IFRIC 18, is amortised to the income statement over the expected useful economic lives of the related assets.

#### (M) HIRE PURCHASE AND LEASING

Where assets are financed by leasing arrangements which transfer substantially all the risks and rewards of ownership to the Group, the assets are treated as if they had been purchased at their fair value or, if lower, at the present value of the minimum lease payments. Rentals or leasing payments are treated as consisting of a capital element and finance charges, the capital element reducing the outstanding liability and the finance charges being charged to the income statement over the period of the leasing contract at a constant rate on the reducing outstanding liability.

Rentals under operating leases (where the lessor retains a significant proportion of the risks and rewards of ownership) are expensed in the income statement on a straight line basis over the lease term.

#### (N) PENSIONS AND OTHER POST-EMPLOYMENT BENEFITS

#### Defined benefit scheme

The cost of providing benefits under the defined benefit scheme is determined using the projected unit credit method, which attributes entitlement to benefits to the current period (to determine current service cost) and to the current and prior periods (to determine the present value of defined benefit obligation) and is based on actuarial advice. Past service costs are recognised in the income statement on a straight line basis over the vesting period or immediately if the benefits have vested. When a settlement (eliminating all obligations for benefits already accrued) or a curtailment (reducing future obligations as a result of a material reduction in the scheme membership or a reduction in future entitlement) occurs, the obligation and related plan assets are re-measured using current actuarial assumptions and the resultant gain or loss recognised in the income statement during the period in which the settlement or curtailment occurs. Net interest is calculated by applying the discount rate to the net defined asset or liability.

The service cost is disclosed in employment costs and the net interest expense is disclosed within finance costs payable.

Actuarial gains and losses on experience adjustments and changes in actuarial assumptions are recognised in full in the period in which they occur in the consolidated statement of comprehensive income.

#### Defined contribution scheme

The Group also operates defined contribution schemes. Obligations for contributions to the scheme are recognised as an expense in the income statement in the period in which they arise.

#### (O) TAXATION

#### Current tax

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from, or paid to, the taxation authorities. The tax rates and tax laws used to compute the amounts are those that are enacted or substantively enacted by the balance sheet date.

#### Deferred tax

Deferred tax is provided using the liability method on temporary differences at the balance sheet date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all taxable temporary differences except:

- where the deferred tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries, associates and interests in jointly controlled entities, where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised except:

- where the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiaries, associates and interests in jointly controlled entities, deferred tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at each balance sheet date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted, or substantively enacted, at the balance sheet date.

Deferred tax is recognised in the income statement, except when it relates to items that are recognised in other

comprehensive income or directly in equity, in which case, the deferred tax is also recognised in other comprehensive income or directly in equity respectively.

Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

#### Value added tax

Revenues, expenses and assets are recognised net of the amount of value added tax except:

- where the value added tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case the value added tax is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- receivables and payables. The net amount of value added tax recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the balance sheet.

#### (P) DERIVATIVE FINANCIAL INSTRUMENTS

The Group utilises interest and inflation rate swaps, gilt locks and forward exchange contracts as derivative financial instruments.

A derivative instrument is considered to be used for hedging purposes when it alters the risk profile of an underlying exposure of the Group in line with the Group's risk management policies. Interest rate swap agreements are used to manage interest rate exposures. Derivative financial instruments are stated at their fair value.

Hedge accounting is employed in respect of those derivative financial instruments fulfilling the requirements for hedge accounting as prescribed under IAS 39. In summary, these criteria relate to initial designation and documentation of the hedge relationship, prospective testing of the relationship to demonstrate the expectation that the hedge will be highly effective throughout its life and subsequent retrospective testing of the hedge to verify effectiveness. Under IFRS 13, derivative financial instruments are measured at fair value, which is considered to be the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction reflecting the credit risk of the counterparties in the principal (or most advantageous) market under market conditions as at the balance sheet date.

The fair value of forward exchange contracts is calculated by reference to current forward exchange rates for contracts with similar maturity profiles. The fair value of interest rate swaps is determined by reference to market values for similar instruments.

Hedging transactions undertaken by the Group are classified as either fair value hedges when they hedge the exposure to changes in the fair value of a recognised asset or liability; or cash flow hedges where they hedge exposure to variability in currency cash flows that is either attributable to a particular risk associated with a recognised asset or liability or a forecast transaction.

In relation to fair value hedges, which meet the conditions for hedge accounting, any gain or loss from re-measuring the hedging instrument at fair value is recognised immediately in the income statement.

In relation to cash flow hedges to hedge firm currency commitments which meet the conditions for hedge accounting, the portion of the gain or loss on the hedging instrument that is determined to be an effective hedge is recognised directly in equity and the ineffective portion is recognised in the income statement.

When the hedged firm commitment results in the recognition of a non-financial asset or a non-financial liability then, at the time the asset or liability is recognised, the associated gains or losses that had previously been recognised in equity are included in the initial measurement of the acquisition cost or other carrying amount of the asset or liability. For all other cash flow hedges, the gains or losses that are recognised in equity are transferred to the income statement in the same periods in which the hedged firm commitment affects the income statement.

For derivatives that do not qualify for hedge accounting, any gains or losses arising from changes in fair value are taken directly to the income statement.

Hedge accounting is discontinued when the hedging instrument expires or is sold, terminated or exercised, or no longer qualifies for hedge accounting. At that point in time, any cumulative gain or loss on the hedging instrument recognised in equity is kept in equity until the forecast transaction occurs. If a hedged transaction is no longer expected to occur, the net cumulative gain or loss recognised in equity is transferred to the income statement.

#### (Q) INTEREST BEARING LOANS AND BORROWINGS

All loans and borrowings are initially stated at the amount of the net proceeds, being fair value of the consideration received net of issue costs associated with the borrowing. Finance costs (including issue costs) are taken to the income statement over the term of the debt at a constant rate on the balance sheet carrying amount. The carrying amount is increased by the finance charges amortised and reduced by payments made in respect of the accounting period. The carrying amount of index linked borrowings increases annually in line with the relevant RPI, with the accretion being charged to the income statement as finance costs payable. Other borrowing costs are recognised as an expense when incurred.

Loans and borrowings acquired at acquisition are restated to fair value. The adjustment arising on acquisition is amortised to the income statement on the basis of the maturity profile of each instrument. Realised gains and losses that occur from the early termination of loans and borrowings are taken to the income statement in that period.

Net debt is the sum of all current and non-current liabilities less cash and cash equivalents, short term cash deposits, financial investments and loans receivable.

#### **(R) BORROWING COSTS**

Borrowing costs are generally expensed as incurred. Borrowing costs that are directly attributable to the acquisition or construction of an asset that necessarily takes a substantial time to prepare for its intended use are capitalised while the asset is being constructed as part of the cost of that asset.

Capitalisation ceases when the asset is substantially ready for its intended use or sale. If active development is interrupted for an extended period, capitalisation is suspended. When construction occurs piecemeal, and use of each part ceases upon substantial completion of that part, a weighted average cost of borrowings is used.

The Group capitalises borrowing costs for all eligible assets when construction commenced on or after 1 April 2009 and continues to expense borrowing costs relating to construction projects that commenced prior to that date.

#### (S) LOANS AND RECEIVABLES

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market, do not qualify as trading assets and have not been designated as either fair value through the income statement or available for sale. Gains and losses are recognised in income when the investments are de-recognised or impaired, as well as through the amortisation process.

#### (T) CASH AND CASH EQUIVALENTS AND SHORT TERM CASH DEPOSITS

Cash and cash equivalents disclosed in the balance sheet comprise cash at bank and in hand and short term deposits with a maturity on acquisition of three months or less, which are held for the purpose of meeting short term cash commitments rather than for investment or other purposes. Cash equivalents are readily convertible to a known amount of cash and subject to an insignificant risk of changes in value.

Short term cash deposits disclosed in the balance sheet comprise cash deposited with a maturity of greater than three months on acquisition, a fixed interest rate and which do not constitute cash equivalents under IAS 7 'Statement of Cash Flows'.

For the purpose of the consolidated cash flow statement, cash and cash equivalents are as defined above, net of outstanding bank overdrafts.

#### (U) TRADE AND OTHER RECEIVABLES

Trade receivables are recognised and carried at original invoice amount less an allowance for any uncollectable amounts. Invoices for unmeasured water and wastewater charges are due on fixed dates; other receivables generally have 30 day payment terms. An estimate for doubtful debts is made when collection of the full amount is no longer probable. Bad debts are written off when identified. Trade and other receivables do not carry any interest.

#### **(V) FIXED ASSET INVESTMENTS**

Investments are initially recorded at the fair value of the consideration given including the acquisition charges associated with the investment. Subsequent to initial recognition, they are valued at original cost less any impairment.

#### (W) PROVISIONS

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources will be required and a reliable estimate can be made of the amount of the obligation.

#### (X) IMPAIRMENT OF ASSETS

The Group assesses at each reporting date whether there is an indication that an asset may be impaired. If any such indication exists, or when annual impairment testing for an asset is required, the Group makes an estimate of the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Impairment losses on continuing operations are recognised in the income statement in those expense categories consistent with the function of the impaired asset.

An assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. If such indication exists the recoverable amount is estimated. A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case the carrying amount of the asset is increased to its recoverable amount. That increased amount cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in the income statement unless the asset is carried at revalued amount, in which case the reversal is treated as a revaluation increase. After such a reversal the depreciation charge is adjusted in future periods to allocate the asset's revised carrying amount, less any residual value, on a systematic basis over its remaining useful life.

#### (Y) DE-RECOGNITION OF FINANCIAL ASSETS **AND LIABILITIES**

A financial asset or liability is generally de-recognised when the contract that gives rise to it is settled, sold, cancelled or expires.

Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, such that the difference in the respective carrying amounts together with any costs or fees incurred are recognised in the income statement.

#### **(Z) ACCOUNTING STANDARDS**

The International Accounting Standards Board and International Financial Reporting Interpretation Committee (IFRIC) have issued the following standards and interpretations with an effective date after the date of these financial statements:

#### **INTERNATIONAL ACCOUNTING STANDARDS (IAS/IFRS)**

#### Amendment to the following standards:

IFRS 9	Financial instruments
IFRS 11	Joint arrangements
IFRS 14	Regulatory deferral accounts
IFRS 15	Revenue from contracts with customers
IFRS 16	Leases
IAS 7	Statement on cash flows
IAS 12	Income taxes
IAS 16	Property, plant and equipment and IAS 38 - Intangible assets
IAS 21	Presentation of financial statements
IAS 27	Separate financial statements
Improveme	ents to IFRSs (2012-2014)

The impact on the income statement and balance sheet of the Group or Company on the adoption of these standards and interpretations have not yet been quantified.

#### (AA) SIGNIFICANT ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the process of applying the Group's accounting policies, the Group is required to make certain judgements, estimates and assumptions that it believes are reasonable based on the information available. The Directors consider that the significant judgements applied at the balance sheet date, which may have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are:

- those assumptions used in arriving at the pension asset/liability under IAS 19. These key assumptions and their possible impact are disclosed in note 26, 'Pensions and other post-retirement benefits';
- period. Consumption by measured customers billed periodically in arrears with large commercial customers being billed monthly and smaller commercial customers and domestic customers being billed on quarterly or six-monthly cycles. Revenue is estimated and accrued using a defined methodology based upon historical usage and the relevant tariff per customer;
- the bad debt provision which is calculated by applying a range of percentages to debt of different ages. These percentages also vary between different categories of debt. Higher percentages are applied to those categories of debt which are considered to be of greater risk and also to debt of greater age. The value of the bad debt provision is sensitive to the specific percentages applied;
- of ongoing discussions with the relevant tax authorities; and
- the asset lives assigned to property, plant and equipment, details of which can be found in note 1(f).

• the estimation of income for measured water and sewerage services supplied but not billed at the end of the financial

• the estimation of uncertain tax provisions, which are assessed on advice from independent tax advisers and the status

#### **2. SEGMENTAL ANALYSIS**

For management purposes, the Group is organised into business units according to the nature of its products and services and has three reportable operating segments. The trading of the business is principally carried out within the UK. Profit is measured at profit on ordinary activities before interest.

#### **NORTHUMBRIAN WATER LIMITED (NWL)**

NWL is one of the ten regulated water and sewerage businesses in England and Wales. NWL operates in the north east of England, where it trades as Northumbrian Water, and in the south east of England, where it trades as Essex & Suffolk Water. NWL also has non-regulated activities closely related to its principal regulated activity.

#### WATER AND WASTEWATER CONTRACTS

NWG owns a number of companies for specific water and wastewater contracts in Scotland, the Republic of Ireland and Gibraltar.

#### **OTHER**

Central unallocated costs and provisions are included in this segment.

Transfer prices between business segments are set on an arm's length basis in a manner similar to transactions with third parties. Segment revenue, segment expense and segment result include transfers between business segments. Those transfers are eliminated on consolidation.

REVENUE	NWL	WATER AND WASTEWATER CONTRACTS	OTHER	TOTAL	DISCONTINUED OPERATIONS	TOTAL REVENUE FROM CONTINUING OPERATIONS
	£'m	£'m	£'m	£'m	£'m	£'m
YEAR ENDED 31 MARCH 2016						
Segment revenue	813.8	43.6	6.9	864.3	(26.0)	838.3
Inter-segment revenue	-	-	(6.5)	(6.5)	-	(6.5)
Revenue from external customers	813.8	43.6	0.4	857.8	(26.0)	831.8
15 MONTHS ENDED 31 MARCH 2015						
Segment revenue	994.7	55.3	8.1	1,058.1	(32.3)	1,025.8
Inter-segment revenue	-	-	(7.9)	(7.9)	-	(7.9)
Revenue from external customers	994.7	55.3	0.2	1,050.2	(32.3)	1,017.9

PROFIT ON ORDINARY ACTIVITIES BEFORE INTEREST	NWL	WATER AND WASTEWATER CONTRACTS	OTHER	TOTAL	DISCONTINUED OPERATIONS	TOTAL REVENUE FROM CONTINUING OPERATIONS
	£'m	£'m	£'m	£'m	£'m	£'m
YEAR ENDED 31 MARCH 2016						
Segment profit/(loss) on ordinary activities before interest	382.3	9.8	21.5	413.6	(44.8)	368.8
Net finance costs						(238.7
Share of profit after tax from jointly controlled entities						0.9
Profit on ordinary activities before taxation						131.0
Taxation						18.7
Profit for the year from continuing operations						149.7
15 MONTHS ENDED 31 MARCH 2015						
Segment profit/(loss) on ordinary activities before interest	406.6	12.9	(2.6)	416.9	(24.4)	392.5
Net finance costs						(297.6)
Share of profit after tax from jointly controlled entities						4.0
Profit on ordinary activities before taxation						98.9
Taxation						56.1
Profit for the period from continuing operations						155.0

customers

#### 2. SEGMENTAL ANALYSIS (CONTINUED)

#### **ASSETS AND LIABILITIES**

	NWL		WATER AND WASTEWA	ATER CONTRACTS	OTHE	R	ΤΟΤΑ	L
	31 MARCH 2016	31 MARCH 2015	31 MARCH 2016	31 MARCH 2015	31 MARCH 2016	31 MARCH 2015	31 MARCH 2016	31 MARCH 2015
	£'m	£'m	£'m	£'m	£'m	£'m	£'m	£'m
Segment assets	4,319.0	4,322.2	34.9	149.6	171.7	81.5	4,525.6	4,553.3
Segment liabilities	3,878.5	3,546.6	10.7	135.3	1,218.6	1,530.7	5,107.8	5,212.6

Other comprises head office companies and internal balances.

	NWL		WATER AND WASTEWATER CONTRACTS		TOTAL	
	31 MARCH 2016	31 MARCH 2015	31 MARCH 2016	31 MARCH 2015	31 MARCH 2016	31 MARC
	£'m	£'m	£'m	£'m	£'m	
Property, plant and equipment additions	223.2	309.8	1.5	1.4	224.7	
Depreciation	124.7	182.9	6.0	7.5	130.7	

In the prior period, depreciation includes an exceptional charge of £30.7 million in relation to sludge drying plant at Bran Sands (see note 3 for further details).

#### **GEOGRAPHICAL INFORMATION**

Revenue from continuing operations from external customers from the UK was £814.2 million (15 months ended 31 March 2015: £994.9 million). Revenue from other countries was £17.6 million (15 months ended 31 March 2015: £23.0 million).

Profit before tax from continuing operations from UK activities was £128.7 million (15 months ended 31 March 2015: £93.1 million). Profit before tax from overseas activities was £2.3 million (15 months ended 31 March 2015: £5.8 million) and includes the results from joint controlled entities (see note 13a).

Non-current assets for operations in the UK were £4,270.6 million (2015: £4,240.8 million). Non-current assets for operations in other countries were £9.6 million (2015: £9.2 million).

CH 2015	
£'m	
311.2	
190.4	

#### **3. OPERATING COSTS**

	YEAR TO 31 MARCH 2016	15 MONTHS TO 31 MARCH 2015
	£'m	£'m
Materials and consumables	22.7	26.2
Manpower costs (see note 6)	139.0	163.2
Pension curtailment (see note 26)	(38.9)	-
Own work capitalised	(36.6)	(43.2)
Depreciation of property, plant and equipment	126.3	152.6
Impairment of tangible fixed assets	-	32.6
Profit on disposal of property, plant and equipment	(0.4)	(1.0)
Amortisation of capital grants	(6.2)	(6.3)
Costs of research and development	0.8	1.0
Operating lease payments	1.2	1.7
Bad debt charge	18.8	12.9
Other operating costs	236.3	285.7
Operating costs	463.0	625.4

NWL carried out an extensive consultation with employees on changes to a defined benefit pension scheme which resulted in changes being made to future benefits. Pension accounting rules, under IAS 19 Employee Benefits, require the impact of these scheme changes to be reported as a past service cost in the income statement. This has resulted in an exceptional credit of £38.9 million being recognised in the year ended 31 March 2016.

In the prior period, the impairment of tangible fixed assets includes an exceptional charge of £30.7 million in relation to sludge drying plant at Bran Sands. This plant was constructed in the 1990s as a regional centre for the treatment and disposal of the sludge generated from NWL's wastewater treatment process. In response to a combination of high operating costs and the emergence of new technologies, the sludge strategy was subsequently reviewed leading to the construction of two AAD plants at Bran Sands and Howdon. The sludge drying plant was initially retained as alternative capacity, however, during the period, management decided that the two AAD plants were operating to the expected standard of performance and reliability and that the sludge drying plant would be abandoned.

#### **4. AUDITOR'S REMUNERATION**

31 MARCH 2016	15 MONTHS TO 31 MARCH 2015
£'m	£'m
0.3	0.3
0.1	-
-	0.1
0.1	-
0.2	0.1
	£'m 0.3 0.1 - 0.1

Non-audit related and general consultancy work will either be placed on the basis of the lowest fee quote or to consultants who are felt to be best able to provide the expertise and working relationship required. In certain instances, such as the appointment of consultants to provide external advice and support to the internal audit department, the auditor will not be invited to compete for the work.

#### **5. DIRECTORS' EMOLUMENTS**

#### (A) DIRECTORS' REMUNERATION

The remuneration of the Directors of the Company was as follows:

#### Emoluments (including benefits in kind)

One of the Directors at 31 March 2016 was a member of a defined contribution scheme where the Group makes contributions towards the cost (31 March 2015: 1).

15 MONTHS TO 31 MARCH 2015	YEAR TO 31 MARCH 2016
£000	£000
1,245	1,052

#### LONG TERM INCENTIVE PLAN (LTIP)

Executive Directors participate in a cash based LTIP. The purpose of the LTIP is to remain competitive in the executive market and encourage retention of key people.

The Committee revised the structure of the LTIP during the year. Vesting continues to be based on performance in the first calendar year after award. However, the payment date has been changed such that for the LTIP awarded in 2016, payment is deferred until the completion of four years from the start of the performance period, rather than deferred for three years as applied for previous awards.

In addition, the structure has been simplified so that the LTIP awarded in 2016 is payable on financial performance only, with 50% related to delivery of expected distributions to Group shareholders in line with the Board approved plan and 50% related to achievement of the Group profit after tax target. For each element, there will be no vesting if less than 97.5% of the target value is achieved, increasing on a sliding scale to 50% vesting if 100% of the target is achieved and 100% vesting if 105% of the target is achieved.

Previous awards were structured in three elements with 70% related to financial performance, 15% related to customer service performance and 15% related to asset performance

#### **(B) HIGHEST PAID DIRECTOR**

The amounts for remuneration shown in note 5(a) include the following in respect of the highest paid Director:

	YEAR TO 31 MARCH 2016	15 MONTHS TO 31 MARCH 2015
	£000£	£000
Emoluments (including benefits in kind)	1,009	1,194

In the year ended 31 March 2016, the highest paid Director was a member of the defined contribution scheme and the payments made to that scheme of £50k (15 months ended 31 March 2015: £50k) are included within the emoluments figure above. Amounts included in emoluments in respect of the LTIP for the year was £145k (15 months ended 31 March 2015: £141k).

#### **6. EMPLOYEE INFORMATION**

The total employment costs of all employees (including Directors) of the Group were:

	YEAR TO 31 MARCH 2016	15 MONTHS TO 31 MARCH 2015
	£'m	£'m
Wages and salaries	106.2	127.1
Social security costs	10.1	11.6
Defined benefit pension service cost (see note 26)	18.2	20.1
Other pension costs	4.5	4.4
Total employment costs	139.0	163.2

Total employment costs were charged as follows:

Capital schemes and infrastructure renewals

Manpower costs

The table above excludes the exceptional pension credit in the year ended 31 March 2016 (see note 3). The average monthly number of employees of the Group was:

NWL

Water and wastewater contracts

#### 7. FINANCE COSTS PAYABLE/(RECEIVABLE)

	YEAR TO 31 MARCH 2016	15 MONTHS TO 31 MARCH 2015
	£'m	£'m
Finance costs payable on debentures, bank and other loans and overdrafts	241.9	304.7
Amortisation of discount, fees, loan issue costs and other financing items	(2.6)	(3.9)
Receivable in respect of derivatives	(1.0)	-
Fair value movement on derivatives	(5.4)	(14.8)
Capitalisation of interest	(5.4)	(9.4)
Accretion on index linked bonds	7.5	15.9
Interest cost on pension plan obligations	2.2	5.0
Finance costs payable on hire purchase contracts and finance leases	3.9	5.7
Total finance costs payable	241.1	303.2
Finance income receivable	(2.4)	(5.6)
Net finance costs payable	238.7	297.6

YEAR TO 31 MARCH 2016	15 MONTHS TO 31 MARCH 2015
33.8	39.1
105.2	124.1
139.0	163.2

YEAR TO 31 MARCH 2016 NUMBER	15 MONTHS TO 31 MARCH 2015 NUMBER
3,125	3,053
154	156
3,279	3,209

#### 8. TAXATION

#### (A) TAX ON PROFIT ON ORDINARY ACTIVITIES

	YEAR TO 31 MARCH 2016	15 MONTHS TO 31 MARCH 2015
	£'m	£'m
CURRENT TAX:		
UK current income tax charge at 20% (15 months ended 31 March 2015: 21.39%) – continuing operations	10.3	17.8
Adjustment in respect of prior periods	(0.4)	(72.9)
UK corporation tax	9.9	(55.1)
Overseas tax	0.1	0.1
Total current tax	10.0	(55.0)

#### **DEFERRED TAX:**

Tax credit in the income statement	(18.7)	(56.1)
Total deferred tax	(28.7)	(1.1)
Adjustment in respect of prior periods	0.1	(5.0)
Effect of changes in tax rates and laws: – Impact of reduction in rate of UK corporation tax	(47.1)	-
Origination and reversal of temporary differences in the period at 18% (15 months ended 31 March 2015: 20%) – continuing operations	18.3	3.9

The rate of corporation tax was reduced from 21% to 20% with effect from 1 April 2015. Further reductions to 19% (with effect from 1 April 2017) and to 18% (with effect from 1 April 2020) have been enacted by Finance (No. 2) Act 2015. Accordingly, deferred tax has been provided in line with the rates at which temporary differences are expected to reverse.

Overseas tax relates to the Group's activity in the Republic of Ireland. No overseas tax arises in respect of the Group's activity in Gibraltar due to the existence of brought forward losses.

Deferred tax at 1 April 2015 has been restated from 20% to 18% and the deferred tax movement in the year has also been provided at that rate with minor adjustments for amounts which are expected to reverse at either 20% or 19%.

#### (B) TAX RELATING TO ITEMS CHARGED OR CREDITED OUTSIDE THE INCOME STATEMENT

	YEAR TO 31 MARCH 2016	15 MONTHS TO 31 MARCH 2015
	£'m	£'m
CURRENT TAX:		
Actuarial gains and losses on pension schemes	(8.4)	3.5
Hedging instruments	(2.9)	(0.9)
Impact of reduction in rate of UK corporation tax	1.3	-
Tax (credit)/charge in the statement of comprehensive income	(10.0)	2.6

#### (C) RECONCILIATION OF THE TOTAL TAX CREDIT

Profit before taxation from continuing operations

Profit before taxation from discontinued operations

Accounting profit before tax

Profit before tax multiplied by standard rate of corporation tax of 20% ended 31 March 2015: 21.39%)

#### EFFECTS OF:

Expenses not deductible for tax purposes Depreciation in respect of non-qualifying items Non-taxable income and enhanced tax reliefs Non-taxable amortisation of financing items Permanent differences on transition to FRS101 Adjustment to tax charge in respect of prior periods Group relief paid for at less than the standard rate Impact on deferred tax balance of reduction in rate of UK corporation Impact on movement in deferred tax of reduction in main rate of UK Total tax credit reported in the income statement (see notes 8(a)

	YEAR TO 31 MARCH 2016	15 MONTHS TO 31 MARCH 2015
	£'m	£'m
	131.0	98.9
	37.4	15.1
	168.4	114.0
% (15 months	33.7	24.4
	4.6	0.2
	1.0	1.1
	(6.6)	(0.8)
	(0.9)	(1.2)
	0.6	
	0.2	(77.9)
	(1.9)	(1.3)
	30.7	(55.5)
n tax	(48.5)	_
corporation tax	(1.9)	(0.3)
a) and 10)	(19.7)	(55.8)
· ·	. /	

The effective tax rate for the year ended 31 March 2016 to 31 March 2015 was -11.7% (15 months ended 31 March 2015: -48.9%). The movement of 37.2% mainly reflects the reduction in adjustments in respect of prior periods (68.4%) offset by the impact of the change in the deferred tax rate (-28.8%). In the absence of the rate change and prior year items, the effective rate for the current period would have been 17.0% (15 months ended 31 March 2015: 19.4%).

#### (D) DEFERRED TAX

The movements in deferred tax liabilities/(assets) are as follows:

	ACCELERATED TAX DEPRECIATION	DEFERRED INCOME	TAX LOSSES	RETIREMENT BENEFIT OBLIGATIONS	FAIR VALUE HEDGING INSTRUMENTS	BUSINESS COMBINATIONS	OTHER	TOTAL
	£'m	£'m	£'m	£'m	£'m	£'m	£'m	£'m
At 1 January 2014	505.6	(36.9)	(2.1)	(18.3)	(10.5)	7.1	15.9	460.8
Prior year adjustment	6.1	(6.1)	-	-	-	-	-	-
Revised position at 1 January 2014	511.7	(43.0)	(2.1)	(18.3)	(10.5)	7.1	15.9	460.8
Charge/(credit) in the income statement	2.2	(4.4)	1.2	(4.3)	2.9	(0.2)	1.5	(1.1)
Charge/(credit) in other comprehensive income	-	-	-	3.5	(0.9)	-	-	2.6
Reclassification	11.5	(11.5)	-	-	-	-	-	-
At 31 March 2015	525.4	(58.9)	(0.9)	(19.1)	(8.5)	6.9	17.4	462.3
(Credit)/charge in the income statement from continuing operations	(39.3)	4.8	-	5.6	1.5	(0.8)	(0.5)	(28.7)
Credit in the income statement from discontinued operations	(1.9)	-	-	-	-	-	-	(1.9)
Credit in other comprehensive income	-	-	-	(7.1)	(2.9)	-	-	(10.0)
Disposal of subsidiary undertakings	(12.4)	-	-	-	-	-	-	(12.4)
At 31 March 2016	471.8	(54.1)	(0.9)	(20.6)	(9.9)	6.1	16.9	409.3

Other includes a deferred tax liability of £11.6 million (2015: £12.9 million) in respect of other intangible assets (see note 11).

The prior year adjustment in respect of deferred tax relates to the correction to infrastructure income referred to in note 23. The reclassification of deferred tax has been made to separately show deferred tax in respect of the value of adopted assets included in Property, plant and equipment and the value of the corresponding credit included in Grants and deferred income. The impact on net assets is nil.

In addition to the changes to the main rate of corporation tax referred to in 8(a), the UK Government has proposed that the rate of tax applicable from April 2020 should be reduced by a further 1% to 17%. The proposal was included in the Finance Bill 2016 published on 24 March 2016 but, as this change had not been enacted or substantively enacted by the balance sheet date, it has not been used as a basis to calculate the company's tax position. If the rate had applied at the balance sheet date, the Group's deferred tax liabilities would have been reduced by approximately £22.7 million to £386.6 million.

#### (E) FACTORS THAT MAY AFFECT FUTURE TAX CHARGES

The Group expects to continue to incur high levels of capital expenditure for the foreseeable future which, under current tax legislation, should result in claims for tax reliefs in excess of depreciation. The Group is monitoring proposed changes in tax law relating to the deductibility of interest arising from the OECD's BEPS project and which are expected to be introduced in April 2017.

#### 9. DIVIDENDS PAID AND PROPOSED

DECLARED PAID AND IN SPECIE DURING THE PERIOD:	YEAR TO 31 MARCH 2016	15 MONTHS TO 31 MARCH 2015
	£'m	£'m
Equity dividends on ordinary shares: Dividend declared as part of discontinued operations (see note 10)	4.8	-
A SHARES:		
Interim dividend for the year ended 31 March 2016: £265,088 (15 months ended 31 March 2015: £262,395)	51.4	50.9
Second interim dividend for the year ended 31 March 2016: £nil (15 months ended 31 March 2015: £260,838)	-	50.6
Third interim dividend for the year ended 31 March 2016: £nil (15 months ended 31 March 2015: £266,645)	-	51.7
B SHARES:		
Interim dividend for the year ended 31 March 2016: $\pounds1,120$ (15 months ended 31 March 2015: $\pounds1,109$ )	1.6	1.6
Second interim dividend for the year ended 31 March 2016: £nil (15 months ended 31 March 2015: £1,102)	-	1.6
Third interim dividend for the year ended 31 March 2016: £nil (15 months ended 31 March 2015: £1,127)	-	1.6

No final dividend is proposed for the year ended 31 March 2016 (15 months ended 31 March 2015: £nil).

Following a change in the Company's statutory accounting reference date, the timing of dividend payments was amended in the prior period which resulted in three interim dividend payments being paid. As a consequence, one interim dividend has been paid in the current year and, going forward, the Group is now on track for two interim dividend payments per year. This does not change the underlying dividend policy, and does not change the total dividend planned to be paid to shareholders in the calendar year to 31 December 2016. The discontinued operations during the year, included the distribution of the entire share capital of Northumbrian Services Limited by way of a dividend in specie of £4.8 million (see note 10).

57.8

158.0

#### **10. DISCONTINUED OPERATIONS**

In line with the Group's strategy to rationalise the Group's consolidated balance sheet, the Group disposed of the entire share capital of Northumbrian Services Limited (NSL) by way of a dividend in specie (£4.8 million). NSL held the following subsidiaries at the time of the disposal: Caledonian Environmental Services Holdings Limited, Caledonian Environmental Services plc, Wastewater Management Holding Limited and Ayr Environmental Services Limited on 31 March 2016. The results of these entities for the period to their date of disposal are presented as follows:

	YEAR TO 31 MARCH 2016	15 MONTHS TO 31 MARCH 2015
	£'m	£'m
External revenue	26.0	32.3
Operating costs	(5.4)	(7.9)
Profit on ordinary activities before interest	20.6	24.4
Profit on disposal of discontinued operations	24.2	-
Profit before interest on discontinued operations	44.8	24.4
Net finance costs	(7.4)	(9.3)
Profit on ordinary activities before taxation	37.4	15.1
Current tax	(0.9)	(0.3)
Deferred tax (including impact of reduction in rate of UK corporation tax: £1.4 million)	1.9	-
Profit for the year for discontinued operations	38.4	14.8

The major classes of assets and liabilities of the discontinued operations at their date of disposal were as follows:

ASSETS		LIABILITIES	
	£'m		£'m
Goodwill	3.6	Payables	6.0
Property, plant and equipment	80.2	Loans	116.9
Receivables	0.4	Provisions	14.1
Cash and cash equivalents	33.4		137.0
	117.6		

Net liabilities of discontinued operations (above)

Consideration (dividend in specie)

Profit on disposal of discontinued operations

**Dividends** paid

24.2
4.8
19.4

## **11. INTANGIBLE ASSETS**

	GOODWILL	OTHER	TOTAL
	£'m	£'m	£'m
COST:			
At 1 January 2014, 1 April 2015 and 31 March 2016	3.8	64.2	68.0
IMPAIRMENT:			
At 1 January 2014 and 1 April 2015	(0.2)	-	(0.2)
Discontinued operations	(3.6)		(3.6)
At 31 March 2016	(3.8)	-	(3.8)
Net book value at 31 March 2016	-	64.2	64.2
Net book value at 1 January 2014 and 31 March 2015	3.6	64.2	67.8

Goodwill has been written off as part of the discontinued operations (see note 10) and the other intangible asset has been allocated to the NWL cash-generating unit, which is the operating segment.

The other intangible asset represents the right in perpetuity to receive income under the operating agreement with the EA in respect of the Kielder Water transfer scheme and, therefore, the Directors consider the asset has an indefinite life. Accordingly, future cash flows, which increase in line with inflation, have been discounted at a rate of 4.93% in perpetuity. This represents a long term nominal gilt yield and an assumed credit spread. This calculation satisfied the Group that the carrying value at 31 March 2016 had not been impaired. Furthermore, it is improbable that the discount rate would increase to such a level that the carrying value would be impaired.

## **12. PROPERTY, PLANT AND EQUIPMENT**

	FREEHOLD LAND AND BUILDINGS	INFRASTRUCTURE ASSETS	OPERATIONAL STRUCTURES, PLANT AND MACHINERY	FIXTURES, FITTINGS, TOOLS AND EQUIPMENT	ASSETS IN THE COURSE OF CONSTRUCTION	TOTAL
	£'m	£'m	£'m	£'m	£'m	£'m
COST:						
At 1 January 2014	129.0	2,183.8	2,606.2	249.5	219.1	5,387.6
Prior year adjustment (see note 23) <sup>1</sup>	-	32.1	-	-	-	32.1
At 1 January 2014 restated	129.0	2,215.9	2,606.2	249.5	219.1	5,419.7
Additions	-	12.5	3.9	1.0	293.8	311.2

	FREEHOLD LAND AND BUILDINGS	INFRASTRUCTURE ASSETS	OPERATIONAL STRUCTURES, PLANT AND MACHINERY	FIXTURES, FITTINGS, TOOLS AND EQUIPMENT	ASSETS IN THE COURSE OF CONSTRUCTION	TOTAL
Schemes commissioned	17.8	209.0	181.5	30.7	(439.0)	-
Disposals	-	(5.1)	(2.2)	-	-	(7.3)
At 1 April 2015 restated	146.8	2,432.3	2,789.4	281.2	73.9	5,723.6
Prior year adjustment (see note 23) <sup>1</sup>	-	4.1	-	-	-	4.1
At 1 April 2015 restated <sup>1</sup>	146.8	2,436.4	2,789.4	281.2	73.9	5,727.7
Additions	-	7.2	3.6	0.9	213.0	224.7
Schemes commissioned	1.1	82.9	80.4	14.1	(178.5)	-
Reclassifications	0.1	6.3	(10.3)	(0.4)	4.3	-
Discontinued operations	-	(22.5)	(81.3)	(26.1)	3.3	(126.6)
Disposals	(1.4)	(5.5)	(3.0)	(0.2)	-	(10.1)
At 31 March 2016	146.6	2,504.8	2,778.8	269.5	116.0	5,815.7

#### DEPRECIATION:

At 1 January 2014	47.2	169.0	983.5	180.3	- 1,380.0
Prior year adjustment (see note 23) <sup>1</sup>	-	1.7	-	-	- 1.7
At 1 January 2014 restated	47.2	170.7	983.5	180.3	- 1,381.7
Charge for the period	3.8	31.4	105.9	16.7	- 157.8
Impairment losses	0.7	-	31.9	-	- 32.6
Disposals	-	(5.1)	(2.2)	-	- (7.3)
At 1 April 2015 restated	51.7	197.0	1,119.1	197.0	- 1,564.8

1. The prior period balances have been restated to reflect the reclassification of infrastructure maintenance grants received since 2004 (see note 23).

	FREEHOLD LAND AND BUILDINGS	INFRASTRUCTURE ASSETS	OPERATIONAL STRUCTURES, PLANT AND MACHINERY	FIXTURES, FITTINGS, TOOLS AND EQUIPMENT	ASSETS IN THE COURSE OF CONSTRUCTION	TOTAL
Prior year adjustment (see note 23)	-	0.2	-	-	-	0.2
At 1 April 2015 restated <sup>1</sup>	51.7	197.2	1,119.1	197.0	-	1,565.0
Charge for the year	2.9	29.4	83.1	15.3	-	130.7
Reclassifications	-	(0.3)	1.1	(0.8)	-	-
Discontinued operations	-	(8.3)	(27.8)	(10.3)	-	(46.4)
Disposals	(0.8)	(3.6)	(2.4)	(0.2)	-	(7.0)
At 31 March 2016	53.8	214.4	1,173.1	201.0	-	1,642.3
Net book value at 31 March 2016	92.8	2,290.4	1,605.7	68.5	116.0	4,173.4
Net book value at 31 March 2015 (restated)	95.1	2,239.2	1,670.3	84.2	73.9	4,162.7
Net book value at 1 January 2014 (restated)	81.8	2,045.2	1,622.7	69.2	219.1	4,038.0

The prior period balances have been restated to reflect the reclassification of infrastructure maintenance grants received since 2004 (see note 23). Operational structures, plant and machinery include an element of land and buildings dedicated to those assets. It is not possible to separately identify the value of all land assets. The Group continues to apply IAS 23 Borrowing Costs (Revised) and has capitalised £5.4 million for the year ended 31 March 2016 (15 months ended 31 March 2015: £9.4 million). The capitalisation rate used to determine the amount of borrowing costs eligible for capitalisation was 5.62% (15 months ended 31 March 2015: 5.62%).

The net book value of property, plant and equipment held under hire purchase contracts and finance leases was as follows:

	31 MARCH 2016	31 MARCH 2015
	£'m	£'m
Infrastructure assets	47.2	47.6
Operational structures, plant and machinery	21.0	22.5
	68.2	70.1

#### **13. INVESTMENTS**

Investments in jointly controlled entities

#### (A) INVESTMENTS IN JOINTLY CONTROLLED ENTITIES

The Group, through NWG Commercial Solutions Limited, holds 50% of the nominal value of issued ordinary £1 shares in Vehicle Lease and Service Limited (VLS). VLS was incorporated in England and Wales and undertakes the business of hiring, leasing and servicing of vehicles and plant.

The Group, through Northumbrian Water Projects Limited (NWP), held a 50% interest in Coffey Northumbrian Limited (CNL), a jointly controlled entity incorporated in the Republic of Ireland undertaking a domestic water meter installation contract.

NWP also held a 50% interest in Gascorp Limited, a jointly controlled entity incorporated in England and Wales, which is constructing a farm based anaerobic digestion plant.

	VLS 31 MARCH 2016	GASCORP 31 MARCH 2016	CNL 31 MARCH 2016	VLS 31 MARCH 2015	CNL 31 MARCH 2015
	£'m	£'m	£'m	£'m	£'m
Revenue	8.2	-	3.4	9.8	13.1
Operating costs	(7.1)	(0.2)	(2.9)	(8.5)	(9.3)
Profit/(loss) on ordinary activities before interest	1.1	(0.2)	0.5	1.3	3.8
Finance costs payable	(0.3)	-	-	(0.4)	-
Profit/(loss) on ordinary activities before taxation	0.8	(0.2)	0.5	0.9	3.8
Current taxation	(0.2)	-	-	(0.2)	(0.5)
Profit/(loss) for the period	0.6	(0.2)	0.5	0.7	3.3
Non-current assets	8.5	4.9	-	8.6	-
Current assets	7.7	0.4	2.9	6.5	4.8
Share of gross assets	16.2	5.3	2.9	15.1	4.8
Current liabilities	(6.1)	(0.1)	(1.1)	(4.7)	(1.2)
Non-current liabilities	(6.4)	(4.3)	-	(6.7)	(0.8)
Share of gross liabilities	(12.5)	(4.4)	(1.1)	(11.4)	(2.0)
Share of net assets	3.7	0.9	1.8	3.7	2.8

31 MARCH 2015	31 MARCH 2016
£'m	£'m
6.5	7.8

Where, for commercial reasons, the accounting reference date of a joint venture is a date other than that of the Company, management accounts made up to the Company's accounting reference date have been used.

The Group's share of the net assets for Gascorp Limited will not represent the carrying value disclosed in the balance sheet due to the injection of equity not being in equal proportions from all parties.

#### (B) THE GROUP'S INTERESTS IN SUBSIDIARIES AT 31 MARCH 2016 WERE AS FOLLOWS:

COUNTRY OF INCORPORATION OR REGISTRATION AND OPERATION	DESCRIPTION OF SHARES HELD	PROPORTION OF NOM VALUE OF ISSUED SH/ HELD BY GROUP (%)
England and Wales	Ordinary shares of £1	100
England and Wales	Ordinary shares of £1	100
England and Wales	Ordinary shares of £1	100
England and Wales	Ordinary shares of £1	100
Scotland	Ordinary shares of £1	100
Gibraltar	Ordinary shares of £1	67
England and Wales	Ordinary shares of £1	100
England and Wales	Ordinary Shares of £1	100
England and Wales	Ordinary Shares of £1	99.6
England and Wales	Ordinary Shares of £1	100
England and Wales	Ordinary Shares of £1	100
England and Wales	Ordinary Shares of £1	100
England and Wales	Ordinary Shares of £1	100
England and Wales	Ordinary Shares of £1	100
England and Wales	Ordinary Shares of £1	100
England and Wales	Ordinary Shares of £1	100
Isle of Man	Ordinary Shares of £1	100
	REGISTRATION AND OPERATION   England and Wales   England and Wales   England and Wales   England and Wales   Scotland   Gibraltar   England and Wales   England and Wales	REGISTRATION AND OPERATION   England and Wales Ordinary shares of £1   Scotland Ordinary shares of £1   Gibraltar Ordinary shares of £1   England and Wales Ordinary Shares of £1   England and W

NWG Commercial Solutions Limited, NWG Business Limited and Northumbrian Water Limited are directly held. All other subsidiaries listed above are indirectly held.

MINAL HARES	BUSINESS ACTIVITY
	Holding of investments and loans
	Water and sewerage services
	Holding of finance instruments
	Wastewater services
	Wastewater services
	Water and sewerage services
	Wastewater services
	Dormant
	Holder of loan note
	Holding company
	Dormant
	Pension trustee company
	Dormant
	Water and wastewater
	Finance
	Holding company
	Insurance

#### **14. INVENTORIES**

	31 MARCH 2016	
	£'m	£'m
Raw materials and consumables	3.2	3.0

## **15. TRADE AND OTHER RECEIVABLES**

	31 MARCH 2016	31 MARCH 2015
	£'m	£'m
Trade receivables	98.1	94.4
Amounts owed by jointly controlled entities	0.8	0.7
Interest bearing loans	0.6	-
Prepayments and accrued income	73.9	70.1
Income tax receivable	9.9	73.1
Other receivables	8.1	14.0
	191.4	252.3

As at 31 March 2016, trade receivables at nominal value of £83.9 million (2015: £77.5 million) were impaired. Movements in the provision for impairment of trade receivables were as follows:

	£'m
At 1 January 2014	64.6
Charge for the period	26.6
Utilised	(13.7)
At 1 April 2015	77.5
Charge for the year	18.8
Charge for the year Utilised	18.8 (12.4)

#### The analysis of trade receivables overdue but not impaired is as follows:

	0-3 MONTHS	3-12 MONTHS	12-24 MONTHS	24-36 MONTHS	36-48 MONTHS	>48 MONTHS	TOTAL
	£'m	£'m	£'m	£'m	£'m	£'m	£'m
At 31 March 2016	0.2	37.7	19.3	10.5	4.9	-	72.6
At 31 March 2015	0.2	36.1	18.8	10.0	4.9	-	70.0

## **16. CASH AND CASH EQUIVALENTS AND SHORT TERM DEPOSITS**

For the purposes of the consolidated cash flow statement, cash and cash equivalents comprise the following:

Cash at bank and in hand

Cash equivalent deposits

Cash and cash equivalents

Short term cash deposits >3 months

#### **17. TRADE AND OTHER PAYABLES**

	31 MARCH 2016	31 MARCH 2015
	£'m	£'m
Trade payables	9.7	10.0
Other payables	12.2	16.5
Interest payable	46.9	46.4
Amounts payable to related parties	51.8	57.5
Accruals and deferred income	84.5	82.6
	205.1	213.0

31 MARCH 2015	31 MARCH 2016
£m	£m
44.8	46.6
-	3.6
44.8	50.2

31 MARCH 2010	31 MARCH 2015
£n	n £m
0.	3.2

## **18. INTEREST BEARING LOANS AND BORROWINGS**

	31 MARCH 2016	31 MARCH 2015
	£'m	£'m
CURRENT:		
Current instalments on borrowings (principal £39.4 million, 31 March 2015: £128.2 million)	43.3	132.5
Current obligations under finance leases and hire purchase contracts (see note 19)	8.6	5.9
	51.9	138.4
NON-CURRENT:		
Non-current obligations under finance leases and hire purchase contracts (principal $\pounds101.2$ million, 31 March 2015: $\pounds102.0$ million)	101.2	102.0
Non-current instalments on borrowings (principal $\pounds$ 3,815.3 million, 31 March 2015: $\pounds$ 3,804.6 million)	3,805.1	3,795.5
	3,906.3	3,897.5
BORROWINGS COMPRISE THE FOLLOWING: Shareholder loan notes (principal £1,033.2 million, 31 March 2015: £1,033.2 million)	1,033.2	1,033.2
Loans (principal £560.4 million, 31 March 2015: £581.4 million)	559.5	581.5
Subordinated loan stock (principal £nil, 31 March 2015: £2.1 million)	-	2.1
Eurobonds - due 11 October 2017 bearing interest rate of 6.0% (principal £300.0 million, 31 March 2015: £300.0 million)	301.8	302.9
Eurobonds - due 6 February 2023 bearing interest rate of 6.875% (principal £350.0 million, 31 March 2015: £350.0 million)	369.6	372.5
Eurobonds - due 29 April 2033 bearing interest rate of 5.625% (principal £350.0 million, 31 March 2015: £350.0 million)	347.1	347.0
Eurobonds - due 23 January 2042 bearing interest rate of 5.125% (principal £360.0 million, 31 March 2015: £360.0 million)	341.8	341.1
Eurobonds - due 23 January 2034 bearing interest rate of 5.87526% (principal £247.4 million, 31 March 2015: £247.9 million)	245.0	245.3
Eurobonds - due 31 March 2037 bearing interest rate of 6.627% (principal £nil, 31 March 2015: £60.0 million)	-	58.0

US Private Placement (USPP) notes - due 14 April 2021 bearing intere 5.82% (principal £100.0 million, 31 March 2015: £100.0 million)
Index linked Eurobonds – due 15 July 2036 bearing interest rate of 2.0 (principal £205.3 million, 31 March 2015: £203.3 million)
Index linked Eurobonds – due 30 January 2041 bearing interest rate of (principal £80.8 million, 31 March 2015: £79.9 million)
Index linked Eurobonds – due 16 July 2049 bearing interest rate of 1.7 (principal £133.8 million, 31 March 2015: £132.5 million)
Index linked Eurobonds – due 16 July 2053 bearing interest rate of 1.7 (principal £133.8 million, 31 March 2015: £132.5 million)
Less current instalments due on bank loans (principal £39.4 million, 2013: £128.2 million)
The difference between the principal value of $\pounds$ 3,815.3 million (million (2015: $\pounds$ 3,795.5 million) is unamortised issue costs of $\pounds$ 2

The difference between the principal value of £3,815.3 million (2015: £3,804.6 million) and the carrying value of £3,805.1 million (2015: £3,795.5 million) is unamortised issue costs of £28.1 million (2015: £31.1 million) and a credit of £17.9 million (2015: £22.0 million) in excess of the original loan proceeds to reflect the fair value of loans owed by subsidiaries acquired in 2003.

The Eurobonds – due 23 January 2034 are secured on the income receivable under the Kielder Water transfer scheme for the period to 23 January 2034.

The value of the capital and interest elements of the index linked Eurobonds are linked to movements in the UK RPI (see note l(q)).

	31 MARCH 2016	31 MARCH 2015
	£'m	£'m
erest rate of	99.8	99.7
2.033%	202.1	199.9
e of 1.6274%	80.7	79.8
1.7118%	133.9	132.5
1.7484%	133.9	132.5
	3,848.4	3,928.0
	(43.3)	(132.5)
	3,805.1	3,795.5

## **19. OBLIGATIONS UNDER HIRE PURCHASE CONTRACTS AND FINANCE LEASES**

	31 MARCH 2016	31 MARCH 2015
	£'m	£'m
AMOUNTS DUE:		
Not later than one year	8.6	5.9
After one year but not more than five years	66.3	68.8
Later than five years	78.7	82.7
	153.6	157.4
Less finance charges allocated to future periods	(43.8)	(49.5)
Present value of minimum lease payments	109.8	107.9
Disclosed as due:		
Not later than one year	8.6	5.9
After more than one year	101.2	102.0
	109.8	107.9

#### **LEASE COMMITMENTS**

The Group has entered into non-cancellable operating leases in respect of land and buildings, plant, machinery and motor vehicles. The future minimum rentals payable under non-cancellable operating leases are as follows:

	31 MARCH 2016	31 MARCH 2015
	£'m	£'m
Not later than one year	0.7	0.7
After one year but not more than five years	2.7	2.8
After five years	35.0	34.9
	38.4	38.4

#### **20. PROVISIONS**

	£'m
AT 1 APRIL 2015	
Current	0.2
Non-current	1.6
At 1 April 2015	1.8
Utilised	(0.2)
At 31 March 2016	1.6
ANALYSED AS:	
Current	0.2
Non-current	1.4
	1.6

The provision represents outstanding pension liabilities that have been awarded on a discretionary basis. These pension liabilities have been calculated by an independent actuary, using the same actuarial assumptions as applied to the defined benefit pension scheme (see note 26), and are expected to be paid over the remaining lives, which is approximately six years.

C, 1	100
2	

0.2
1.4
1.6

#### **21. FINANCIAL INSTRUMENTS**

#### (A) GROUP STRATEGY AND FUNDING RISK

The level of capital expenditure which the Group is obliged to incur is such that it cannot be wholly financed by internally generated sources. As a result, the Group must rely upon raising additional finance on a regular basis, to be principally used to fund the long term assets required in its regulated business. The Group's strategy is to finance such investment by raising medium to long term debt, to provide a balance sheet match with long term assets and to fix a major proportion of interest rates. In order to raise this finance efficiently, the Board's aim is to retain strong investment grade credit rating at BBB+ stable (Standard & Poors) and Baal stable (Moody's). A reduction in the credit rating would likely restrict future sources of funding and increase the associated cost of new borrowing.

#### **(B) TREASURY OPERATIONS**

The main purpose of the Group's treasury function is to assess the Group's ongoing capital requirement and to raise funding on a timely basis, taking advantage of any favourable market opportunities. It also invests any surplus funds the Group may have, based upon its forecast requirements and in accordance with the Group's treasury policy. On occasions, derivatives are used as part of this process but the Group's policies prohibit their use for speculation.

#### (C) RISKS ARISING FROM THE GROUP'S FINANCIAL **INSTRUMENTS**

The main risks arising from the Group's financial instruments are liquidity risk, interest rate risk and foreign currency risk. The Board reviews and agrees policies for managing each of these risks and they are summarised below. All treasury activities are conducted in accordance with these policies.

#### **(D) LIQUIDITY RISK**

As regards day to day liquidity, the Group's policy is to have available committed bank borrowing facilities with a value of no less than  $\pounds 50.0$  million and with a bank agreement availability period of no less than three months. At 31 March 2016, the Group had £350.0 million (2015: £258.0 million) of undrawn committed bank facilities (maturing in 2019).

#### (E) INTEREST RATE RISK

The Group finances its operations through a mixture of retained profits and bank borrowings. It borrows at both fixed and variable rates of interest and, accordingly, uses interest rate swaps to generate the desired interest profile and to manage the Group's exposure to interest rate

fluctuations. The Group's policy is to keep a minimum 60% of its borrowings at fixed rates of interest. At 31 March 2016, 69% (2015: 69%) of the Group's borrowings were at fixed rates of interest. Index linked borrowings are treated as variable rate debt.

#### (F) FOREIGN CURRENCY RISK

The Group's policy is that any foreign currency exposure in excess of £100k sterling equivalent of a transactional nature, or £3.0 million sterling equivalent of a translation nature, should be covered immediately on identification. Any exposures are covered through the use of forward foreign exchange contracts.

#### (G) MARKET PRICE RISK

The Group's exposure to market price risk principally comprises interest rate exposures. The Group's policy is to accept a degree of interest rate risk. The following table shows the impact on profit and equity of an increase in the variable cost of borrowing. The range is considered reasonable based on the forecast variable rates of borrowing and all other elements being consistent for the next 12 months and highlights this is not material to the Group:

#### INCREASE IN BASIS POINTS

	£'m
YEAR ENDED 31 MARCH 2016	
+50	0.2
+100	0.4
+150	0.7

#### 15 MONTHS ENDED 31 MARCH 2015

+50	0.8
+100	1.5
+150	2.3

#### (H) CREDIT RISK

There are no significant concentrations of credit risk within the Group. Management's assessment of the maximum credit risk exposure relating to financial assets is represented by their carrying value as at the balance sheet date (see 21(o)). A significant proportion of the trade debtor balances are with domestic customers who are unlikely to have a published credit rating.

#### **(I) COUNTERPARTY RISK**

The treasury strategy, which is approved by the Board, divided by the RCV as determined and published by requires that investments are limited to certain money Ofwat. The Group's policy is to keep the gearing ratio less market and treasury instruments, and that the Group's than 80% and 72% for the Group and NWL, respectively. exposure to any single bank, building society or market is The RCV at 31 March 2016 was £3,869,7 million (2015: controlled, with maximum deposits allowed with any single £3,915.3 million). On this basis and excluding shareholder counterparty. The investment criteria cover credit rating loan notes, the gearing ratios were 73% for the Group and and asset size, including sovereign and political risk. 70% for NWL. Current market conditions have resulted in closer monitoring of counterparties.

#### (J) CAPITAL RISK

The primary objective of the Group's capital management is to ensure that it maintains a strong credit rating and healthy credit ratios in order to support its business and maximise shareholder value.

YEAR ENDED 31 MARCH 2016	ON DEMAND	LESS THAN 3 MONTHS	3-12 MONTHS	1-5 YEARS	MORE THAN 5 YEARS	TOTAL
	£'m	£'m	£'m	£'m	£'m	£'m
Interest bearing loans and borrowings	-	73.4	225.4	1,397.5	5,929.0	7,625.3
Hedging instruments	-	0.4	0.3	4.8	35.1	40.6
Trade and other payables	-	111.3	29.6	-	-	140.9
	-	185.1	255.3	1,402.3	5,964.1	7,806.8

15 MONTHS ENDED 31 MARCH 2015	ON DEMAND	LESS THAN 3 MONTHS	3-12 MONTHS	1-5 YEARS	MORE THAN 5 YEARS	TOTAL
	£'m	£'m	£'m	£'m	£'m	£'m
Interest bearing loans and borrowings	92.1	65.3	235.9	1,558.1	7,070.5	9,021.9
Hedging instruments	-	1.2	2.5	15.7	22.9	42.3
Trade and other payables	1.0	111.2	30.8	-	-	143.0
	93.1	177.7	269.2	1,573.8	7,093.4	9,207.2

The Group monitors capital using gearing ratios for the Group and NWL. For NWL and the Group, this is net debt

#### (K) CONTRACTUAL MATURITY OF FINANCIAL LIABILITIES (PRINCIPAL AND FUTURE INTEREST **PAYMENTS)**

The table below summarises the maturity profile of the Group's financial liabilities based on contractual undiscounted payments:

(L) MATURITY PROFILE OF FINANCIAL ASSETS AND LIABILITIES (CARRYING VALUE)							
YEAR ENDED 31 MARCH 2016				3-4 YEARS		MORE THAN 5	TOTAL

						YEARS	
	£'m	£'m	£'m	£'m	£'m	£'m	£'m
FIXED RATE:							
Shareholder loan notes	-	-	-	-	-	(1,033.2)	(1,033.2)
Eurobonds	(4.9)	(304.9)	(4.7)	(5.3)	(5.8)	(1,279.7)	(1,605.3)
USPP notes	-	-	-	-	-	(99.8)	(99.8)
Bank loans	(34.9)	(37.0)	(25.5)	(25.5)	(25.5)	(112.9)	(261.3)
Obligations under finance leases and hire purchase contracts	(6.4)	(50.2)	(1.6)	(1.1)	(0.6)	(0.2)	(60.1)
Other loans	(0.4)	(0.3)	-	-	-	-	(0.7)
Loans receivable	0.6	1.2	1.2	5.5	-	15.6	24.1
Fixed rate as at 31 March 2016	(46.0)	(391.2)	(30.6)	(26.4)	(31.9)	(2,510.2)	(3,036.3)

#### VARIABLE RATE:

Cash and cash equivalents	50.8	-	-	-	-	-	50.8
Financial investments	-	-	-	-	-	11.3	11.3
Eurobonds	-	-	-	-	-	(550.6)	(550.6)
Bank loans	(3.1)	(8.4)	(10.3)	(10.6)	(10.6)	(254.5)	(297.5)
Obligations under finance leases and hire purchase contracts	(2.2)	(2.1)	(2.3)	(2.3)	(2.4)	(38.4)	(49.7)
Variable rate as at 31 March 2016	45.5	(10.5)	(12.6)	(12.9)	(13.0)	(832.2)	(835.7)
Net borrowings as at 31 March 2016 (3)						(3,872.0)	

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15 MONTHS ENDED 31 MARCH 2015	WITHIN 1 YEAR	1-2 YEARS	2-3 YEARS	3-4 YEARS	4-5 YEARS	MORE THAN 5 YEARS	TOTAL
	£'m	£'m	£'m	£'m	£'m	£'m	£'m
FIXED RATE:							
Shareholder loan notes	-	-	-	-	-	(1,033.2)	(1,033.2)
Eurobonds	(4.5)	(4.8)	(303.7)	(2.9)	(3.3)	(1,347.6)	(1,666.8)
USPP notes	-	-	-	-	-	(99.7)	(99.7)
Subordinated loan stock	-	-	-	-	-	(2.1)	(2.1)
Bank loans	(25.4)	(27.5)	(29.7)	(18.3)	(19.2)	(148.1)	(268.2)
Obligations under finance leases and hire purchase contracts	(5.8)	(5.6)	(44.4)	(1.0)	(0.3)	(0.1)	(57.2)
Other loans	(0.4)	(0.4)	(0.3)	-	-	-	(1.1)
Fixed rate at 31 March 2015	(36.1)	(38.3)	(378.1)	(22.2)	(22.8)	(2,630.8)	(3,128.3)
VARIABLE RATE:							
Cash and cash equivalents	48.0	-	-	-	-	-	48.0
Financial investments	-	-	-	-	-	11.3	11.3
Eurobonds	-	-	-	-	-	(544.7)	(544.7)
Bank loans	(105.4)	(13.4)	(18.9)	(20.7)	(20.7)	(133.1)	(312.2)
Obligations under finance leases and hire purchase contracts	(2.2)	(2.2)	(2.3)	(2.3)	(2.4)	(39.3)	(50.7)
Variable rate at 31 March 2015	(59.6)	(15.6)	(21.2)	(23.0)	(23.1)	(705.8)	(848.3)
Net borrowings at 31 March 2015							(3,976.6)

The variable rate net borrowings comprise sterling denominated bank borrowings and deposits that bear interest at rates based upon up to 12 months LIBOR.

#### (M) CURRENCY EXPOSURES

At 31 March 2016, after taking into account the effects of forward foreign exchange contracts, with the exception of the impact of translating the net assets of foreign operations into sterling, the Group had no material currency exposures (2015: £nil). At 31 March 2016, the Group held forward foreign exchange contracts with a future transaction value of £5.8m (2015: £2.7m) for the purpose of hedging the foreign currency risk of committed future purchases. At 31 March 2016, the fair value gain on the Company's outstanding foreign exchange contracts was £0.1 million (2015: £0.1 million).

#### **(N) BORROWING FACILITIES**

The Group has various undrawn committed borrowing facilities. The facilities available in respect of which all conditions precedent have been met, are as follows:

	31 MARCH 2016	31 MARCH 2015
	£'m	£'m
Expiring in more than two years but not more than five years	350.0	258.0

#### (O) FAIR VALUES OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES

A comparison by category of book values, which are all recognised at amortised cost except for interest rate swaps which are recognised at fair value, and fair values of the Group's financial assets and liabilities is set out below:

	BOOK	VALUE	FAIR VALUE		
	31 MARCH 2016	31 MARCH 2015	31 MARCH 2016	31 MARCH 2015	
	£'m	£'m	£'m	£'m	
FINANCIAL ASSETS:					
Cash and cash equivalents	50.8	48.0	50.8	48.0	
Financial investments	11.3	11.3	11.3	11.3	
Loans receivable	24.1	-	24.1	-	
Trade and other receivables	190.8	252.3	190.8	252.3	
FINANCIAL LIABILITIES:					
Shareholder loan notes (principal £1,033.2 million, 31 March 2015: £1,033.2 million)	(1,033.2)	(1,033.2)	(1,033.2)	(1,033.2)	
Bank loans (principal £560.4 million, 31 March 2015: £581.4 million)	(559.5)	(581.5)	(589.9)	(605.7)	
Subordinated loan stock £nil, 31 March 2015: £2.1 million)	-	(2.1)	-	(2.1)	
Eurobonds £2,161.1 million, 31 March 2015: £2,216.1 million)	(2,155.9)	(2,211.5)	(2,598.8)	(2,784.9)	
USPP notes £100.0 million, 31 March 2015: £100.0 million)	(99.8)	(99.7)	(115.2)	(115.9)	
Obligations under finance leases and hire purchase contracts £109.8 million, 31 March 2015: £107.9 million)	(109.8)	(107.9)	(109.8)	(107.9)	

	BOOK	VALUE	FAIR VALUE		
	31 MARCH 2016	31 MARCH 2015	31 MARCH 2016	31 MARCH 2015	
Derivatives	(52.9)	(42.3)	(52.9)	(42.3)	
Trade and other payables	(205.1)	(213.0)	(205.1)	(213.0)	
	(3,939.2)	(3,979.6)	(4,427.9)	(4,593.4)	

The fair values of the derivatives and sterling denominated long term fixed rate and index linked debt with a book value of  $\pounds 2,519.3$  million (2015:  $\pounds 2,360.7$  million), have been determined by reference to prices available from the markets on which the instruments involved are traded. All the other fair values shown above have been calculated by discounting cash flows at prevailing interest rates.

In the absence of an openly traded market value for the index linked bonds with a book value of  $\pm 550.6$  million (2015:  $\pm 544.7$  million), the fair value at the balance sheet date has been calculated by considering the remaining debt maturity, the relevant UK index linked gilt rate and an appropriate credit spread by reference to market evidence for conventional bonds.

The difference between the principal value of £3,964.5 million (2015: £4,040.7 million) and the carrying value of £3,958.2 million (2015: £4,035.9 million) is unamortised issue costs of £28.3 million (2015: £31.1 million) and a credit of £22.0 million (2015: £26.3 million) in excess of the original loan proceeds to reflect the fair value of loans owed by subsidiaries acquired in 2003.

#### (P) HEDGES

#### Cash flow hedges - currency forward contracts

At 31 March 2016, the Group held the following forward exchange contracts, designated as hedges of expected future purchases for which the Group has firm commitments. The forward currency contracts are being used to hedge the foreign currency risk of the firm commitments. The terms of these contracts are as follows:

CURRENCY BOUGHT	MATURITY	EXCHANGE RATE	TRANSACTION VALUE £M
USD 978,630	15 April 2016	1.5044	0.7
USD 978,630	15 April 2017	1.5072	0.6
USD 275,100	18 April 2016	1.4440	0.2
USD 1,245,000	4 April 2016	1.4449	0.9
USD 1,245,000	4 April 2017	1.4454	0.9
USD 1,245,000	4 April 2018	1.4492	0.9
USD 1,245,000	4 April 2019	1.4550	0.9
USD 1,245,000	13 March 2020	1.4600	0.9
			6.0

At 31 March 2015, the Group held the following forward exchange contracts, designated as hedges of expected future purchases for which the Group has firm commitments. The forward currency contracts are being used to hedge the foreign currency risk of the firm commitments. The terms of these contracts are as follows:

CURRENCY BOUGHT	MATURITY	EXCHANGE RATE	TRANSACTION VALUE £M
HKD 9,711,000	15-Apr-15	12.311	0.8
USD 978,630	15-Apr-15	1.5059	0.6
USD 978,630	15-Apr-16	1.5044	0.7
USD 978,630	15-Apr-17	1.5072	0.6
			2.7

#### Cash flow hedges - interest rate swap

At 31 March 2016, the Group held two interest rate swaps, designated as hedges of future interest cash flows, for which the Group has firm commitments. These swaps were used to convert variable rate interest payments to a fixed rate basis. The terms of these swaps were as follows:

NOTIONAL AMOUNT	START DATE	TERMINATION DATE	FIXED RATE %
£100.0 million	15 September 2008	15 March 2022	4.79
£150.0 million	15 October 2015	15 October 2025	2.36

The swaps were designated as highly effective.

#### Cash flow hedges - interest rate swap

As at 31 March 2015, the Group held one interest rate swap, designated as a hedge of future interest cash flows, for which the Group has firm commitments. The swap was used to convert variable rate interest payments to a fixed rate basis. The terms of this swap were as follows:

NOTIONAL AMOUNT	START DATE	TERMINATION DATE	FIXED RATE %
£100.0 million	15 September 2008	15 March 2022	4.79

The swap was designated as highly effective.

#### Cash flow hedges - inflation swap

As at 31 March 2016, the Group held two inflation swaps. The first was designated as a hedge of future inflation linked cash flows and was used to convert variable inflation-linked revenues on a contract with the EA, to a fixed income stream. The second swap was designated as a hedge of future interest payments to convert fixed rate interest payments to index linked interest payments.

The inflation-linked revenues are accounted for in the consolidated income statement on an accruals basis. However, the long-term inflation swap that fixes these variable cash flows is measured at fair value with changes in fair value recognised in the income statement. The changes in the fair value reflects the change in the present value of the future cash flows which incorporates future expectations of inflation over the full term of the swap.

NOTIONAL AMOUNT	ANNUAL SWAP CASH FLOW PAID	START DATE	TERMINATION DATE	FIXED RATE %
£2.9 million	£0.7 million	12 May 2004	9 January 2034	2.56
£150.0 million	n/a	15 October 2015	15 October 2025	n/a

#### Cash flow hedges - inflation swap

As at 31 March 2015, the Group held an inflation swap, designated as a hedge of future inflation linked cash flows. The

swap was used to convert variable inflation-linked revenues on a contract with the EA, to a fixed income stream.

The inflation-linked revenues are accounted for in the consolidated income statement on an accruals basis. However, the long-term inflation swap that fixes these variable cash flows is measured at fair value with changes in fair value recognised in the income statement. The changes in the fair value reflects the change in the present value of the future cash flows which incorporates future expectations of inflation over the full term of the swap.

NOTIONAL AMOUNT	ANNUAL SWAP CASH FLOW PAID	START DATE	TERMINATION DATE	FIXED RATE %
£2.9 million	£0.7 million	12 May 2004	9 January 2034	2.56

#### Cash flow hedges: power forward contracts

As at 31 March 2016 and 31 March 2015, the Group held forward power contracts, designated as hedges of expected future purchases for which the Group has firm commitments. The terms of these contracts are as follows:

NOTIONAL AMOUNT	START DATE	TERMINATION DATE	PRICE PER MWH £
166,896 MWH	1 April 2018	30 September 2018	50.7
165,984 MWH	1 October 2018	31 March 2019	56.2
166,896 MWH	1 April 2019	30 September 2019	52.2
166,896 MWH	1 October 2019	31 March 2020	56.8

#### Cash flow hedges: diesel forward contracts

At 31 March 2016 (2015: nil), the Group held forward diesel contracts, designated as hedges of expected future purchases for which the Group has firm commitments. The terms of these contracts are as follows:

NOTIONAL AMOUNT	START DATE	TERMINATION DATE	PRICE PER MWH £
3,000,000 litres	1 April 2016	31 March 2017	0.3025
3,000,000 litres	1 April 2017	31 March 2018	0.3250
3,000,000 litres	1 April 2018	31 March 2019	0.3435
3,000,000 litres	1 April 2019	31 March 2020	0.3562

#### (Q) FAIR VALUE HIERARCHY

The Group uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

- level 1: quoted (unadjusted) prices in active markets for identical assets or liabilities;
- either directly or indirectly; and
- observable market data.

All of the Group's liabilities are measured at level 2.

• level 2: other techniques for which all inputs which have a significant effect on the recorded fair value are observable,

• level 3: techniques which use inputs which have a significant effect on the recorded fair value that are not based on

#### Liabilities measured at fair value

YEAR ENDED 31 MARCH 2016	31 MARCH 2016
	£'m
Interest rate swaps	(16.7)
Inflation swap	(21.6)
Power forward contracts	(13.7)
Diesel forward contracts	(0.9)
	(52.9)

15 MONTHS ENDED 31 MARCH 2015	31 MARCH 2015
	£'m
Interest rate swaps	(9.0)
Inflation swaps	(28.3)
Power forward contracts	(5.0)
	(42.3)

During the year to 31 March 2016, there were no transfers between level 1 and level 2 fair value measurements, and no transfers into and out of level 3 fair value measurements.

All other financial assets and liabilities are carried at amortised cost.

#### **22. AUTHORISED AND ISSUED SHARE CAPITAL**

	NUMBER	3
ALLOTTED, CALLED UP AND FULLY PAID:		
At 31 March 2015 and 31 March 2016	1,614	161
ANALYSIS OF CLASS OF SHARES:		
A shares (10 pence each)	194	19
B shares (10 pence each)	1,420	142
At 31 March 2015 and 31 March 2016	1,614	161

#### **23. PRIOR YEAR ADJUSTMENT**

The prior year adjustment of £34.3 million relates to capital grants and contributions received, which were previously netted off the cost of the infrastructure assets depreciation charge and infrastructure additions. The change has increased both infrastructure assets and capital grants and contributions to reflect the gross cost and income obtained and ensures consistency of treatment across the Group's financial statements following the change to IFRS across the Group.

Comparative information has been restated in the Consolidated Balance Sheet as set out below. There was no impact on profits or losses, or cash flows, so no other primary statement was impacted.

The impact of the restatement on the consolidated balance sheet is as follows:

	31 MARCH 2015	CHANGE	RESTATED 31 MARCH 2015	31 DECEMBER 2013	CHANGE	RESTATED 31 DECEMBER 2013
	£'m	£'m	£'m	£'m	£'m	£'m
BALANCE SHEET:						
Non-current assets						
Property, plant and equipment	4,128.4	34.3	4,162.7	4,007.6	30.4	4,038.0
Non-current liabilities						
Grants and deferred income	328.8	34.3	363.1	300.1	30.4	330.5

#### **24. ADDITIONAL CASH FLOW INFORMATION**

ANALYSIS OF NET DEBT AS AT 31 MARCH 2016	AS AT 1 APRIL 2015	CASH FLOW	IN RESPECT OF DISPOSALS	OTHER NON-CASH MOVEMENTS	AS AT 31 MARCH 2016
	£'m	£'m	£'m	£'m	£'m
Cash and cash equivalents	44.8	38.8	(33.4)	-	50.2
Loans receivable	-	8.5	15.6	-	24.1
Short term cash deposits	3.2	(2.6)	-	-	0.6
Financial investments	11.3	-	-	-	11.3
Loans (principal of £3,854.8 million, 2015: £3,932.7 million)	(3,928.0)	(20.1)	104.6	(4.9)	(3,848.4)
Finance leases (principal of £109.8 million, 2015: £107.9 million)	(107.9)	5.5	-	(7.4)	(109.8)
	(3,976.6)	30.1	86.8	(12.3)	(3,872.0)

The difference between the principal value of £3,964.5 million (2015: £4,040.6 million) and the carrying value of £3,958.2 million (2015: £4,035.8 million) is unamortised issue costs of £28.3 million (2015: £31.1 million) and a credit of £22.0 million (2015: £26.3 million) in excess of the original loan proceeds to reflect the fair value of loans owed by subsidiaries acquired in 2003.

Non-cash movements on loans relate to the principal uplift on index linked borrowings and the amortisation of loan issue costs, offset by the amortisation of debt fair value for the year. Non-cash movements on finance leases relate to the inception of new finance leases on the acquisition of plant and machinery during the year.

ANALYSIS OF NET DEBT AS AT 31 MARCH 2015	AS AT 1 JANUARY 2013	CASH FLOW	OTHER NON-CASH MOVEMENTS	AS AT 31 MARCH 2015
	£'m	£'m	£'m	£'m
Cash and cash equivalents	91.2	(46.4)	-	44.8
Short term cash deposits	1.7	1.5	-	3.2
Financial investments	11.4	(0.1)	-	11.3
Loans (principal of £3,932.8 million, 31 December 2013: £3,797.9 million)	(3,797.6)	(118.5)	(11.9)	(3,928.0)
Finance leases (principal of £107.9 million, 31 December 2013: £111.8 million)	(111.8)	11.8	(7.9)	(107.9)
	(3,805.1)	(151.7)	(19.8)	(3,976.6)

The difference between the principal value of £4,040.7 million (31 December 2013: £3,909.7 million) and the carrying value of £4,035.9 million (31 December 2013: £3,909.4 million) is unamortised issue costs of £31.1 million (31 December 2013: £32.0 million) and a credit of £26.3 million (31 December 2013: £31.7 million) in excess of the original loan proceeds to reflect the fair value of loans owed by subsidiaries acquired in 2003.

Non-cash movements on loans relate to the principal uplift on index linked borrowings, amortisation of loan issue costs and the novation to NWG of UKW's shareholder loan notes offset by the amortisation of debt fair value for the year. Non-cash movements on finance leases relate to the inception of new finance leases on the acquisition of plant and machinery during the year.

#### **25. FINANCIAL COMMITMENTS**

	31 MARCH 2016	31 MARCH 2015
	£'m	£'m
(a) Acquisition of property, plant and equipment	144.2	89.5

(b) In addition to these commitments, the Group has longer term expenditure plans, which include investment to meet shortfalls in performance and condition, and to provide for new demand and growth within the water and sewerage business.

(c) The Group has entered into performance guarantees as at 31 March 2016 where a financial limit has been specified of £14.3 million (31 March 2015: £14.1 million).

#### **26. PENSIONS AND OTHER POST-RETIREMENT BENEFITS**

The Group operates two defined benefit pension schemes. The future service contribution rate jointly payable by Northumbrian Water Pension Scheme (NWPS or the members and the employers from 1 January 2016 is 29.4% of pensionable salaries. Members' contributions Scheme), providing benefits based on final pensionable remuneration to 1,446 active members at 31 March 2016 are 7.3% on average with the employers paying 22.1%, (31 March 2015: 1,604) and AguaGib Limited Pension Plan including 1.5% in respect of insurance premiums and (AGPP), providing benefits based on final pensionable expenses. In addition, the employers committed to making remuneration to 65 active members at 31 March 2016 deficit reduction payments of £11m per annum, commencing 1 April 2015, increasing annually by RPI. (31 March 2015: 67).

The assets of the NWPS and the AGPP are held separately from those of the Group in independently administered funds.

Employer contributions of £23.2 million were paid in the year to 31 March 2016, of which £11 million related to The most recent actuarial valuation of the NWPS was at 31 December 2013. At that date, the value of assets deficit reduction, with a further £3.7 million paid on behalf amounted to £785.9 million and the liabilities were £946.2 of employees under a salary sacrifice arrangement. For million, resulting in a deficit of £160.3 million and a funding the year to 31 March 2017, employer contributions, including deficit reduction, are projected to be £23.1 level of 83.1%. million. In addition, the employers expect to pay £3.8 The finalisation of this valuation was deferred until million on behalf of employees under the salary November 2015, because NWL commenced a consultation sacrifice arrangement.

The finalisation of this valuation was deferred until November 2015, because NWL commenced a consultation with members on proposed changes to the Scheme in January 2015. The consultation concluded in September 2015 and agreed a number of changes to the original proposal.

The main changes to the scheme, which took effect from 1 January 2016, were to base benefits on career average revalued earnings (CARE) basis, changing from a final salary basis, with accrued benefits at the date of implementation to be revalued in line with CPI and future CARE accrual to be revalued at RPI, both capped at 2.5%.

Recognition of the benefit changes in the actuarial valuation would have resulted in a revised deficit of £106 million at 31 December 2013. The Trustee took account of both the scheme changes and significant adverse post-valuation market movements between the valuation date and 31 March 2015 in setting its contribution strategy.

The Group has not disclosed the actuarial assumptions for the AGPP on grounds of materiality.

The Scheme also has a defined contribution section which had 1,530 active members at 31 March 2016 (31 March 2015: 1,356). Members can choose to contribute either 3%, 4% or 5% of salary, with employers contributing at either 6%, 7% or 8% depending on the member contribution rate. The contributions paid to the defined contribution section by the Group in the year totalled £4.4 million (15 months ended 31 March 2015: £4.5 million).

The additional disclosures regarding the defined benefit scheme as required under IAS 19 Employee benefits and the relevant impact on the financial statements are set out below. A qualified actuary, using revised assumptions that are consistent with the requirements of IAS 19, has updated the actuarial valuations described above as at 31 March 2016. Investments have been valued, for this purpose, at fair value.

	31 MARCH 2016	31 MARCH 2015
Pay increases <sup>1</sup>	3.00%	3.00%
RPI inflation	2.90%	2.90%
CPI inflation	1.90%	1.90%
Pension increases linked to RPI	2.90%	2.90%
Pension increases linked to CPI	1.90%	1.90%
Discount rate	3.60%	3.30%
Mortality assumptions <sup>2</sup>	PCMA00/PCFA00	PCMA00/PCFA00
- Life expectancy for a member aged 65 – female (years)	24.9	24.7
- Life expectancy for a member aged 65 – male (years)	23.2	22.4

Notes:

1. Including promotional salary scale.

2.115% of PCMA00/PCFA00 (year of birth with medium cohort improvements).

The fair value of the assets in the NWPS and AGPP, and the present value of the liabilities in the schemes at the balance sheet date were:

	31 MARCH 2016	31 MARCH 2015
	£'m	£'m
Equities	357.7	379.4
Corporate bonds	181.0	183.0
Government bonds	97.4	98.7
Property	107.9	98.4
Cash	33.0	39.8
Other (includes listed infrastructure)	109.7	100.7
Total fair value of assets	886.7	900.0
Present value of liabilities	(978.1)	(991.0)
Deficit	(91.4)	(91.0)

The discount rate at 31 March 2016 has been set by reference to the yield on AA corporate bonds at that date, extrapolated forward on a yield curve approach to a duration of 18 years which reflects the duration of the expected benefit payments. Post-retirement mortality assumptions use a base table of suite 'VitaCurves' with an allowance for future improvements in line with CMI 2013 projections: convergence period of 40 years and a long term rate of 1% per annum.

#### **RECOGNISED IN THE INCOME STATEMENT:**

Current service cost

Administration costs

Past service cost

Curtailment (see note 3)

Recognised in operating costs in arriving at profit on ordinary activities before interest

Net interest cost on plan obligations

Recognised in finance costs payable

#### **RECOGNISED IN THE STATEMENT OF COMPREHENSIVE INCOME:**

Changes in demographic assumptions

Changes in financial assumptions

Return on assets (excluding amounts included in finance costs)

Other actuarial gains and losses

Net actuarial (losses)/gains

31 MARCH 2015	31 MARCH 2016
£'m	£'m
17.6	15.8
1.7	1.7
0.8	0.8
-	(38.9)
20.1	(20.6)
5.0	2.2
5.0	2.2

#### The amounts recognised in the income statement and in the statement of comprehensive income are analysed as follows:

(47.2)	17.8
(65.0)	0.8
(26.3)	94.9
50.8	(108.2)
(6.7)	30.3

Changes in the present value of the defined benefit pension obligations are analysed as follows:

	31 MARCH 2016	31 MARCH 2015
	£'m	£'m
At start of period	991.0	888.2
Current service cost	15.8	17.6
Administration costs	1.7	1.7
Past service cost	0.8	0.8
Exceptional pension credit	(38.9)	-
Interest cost on plan obligations	31.7	50.1
Contributions by plan participants	0.2	0.2
Benefits paid	(45.1)	(44.7)
Remeasurement:		
Changes in demographic assumptions	6.7	(30.3)
Changes in financial assumptions	(50.8)	108.2
Other actuarial gains and losses	65.0	(0.8)
At 31 March	978.1	991.0
Present value of funded defined benefit obligations	978.1	991.0

Changes in the fair value of plan assets are analysed as follows:

	31 MARCH 2016	31 MARCH 2015
	£'m	£'m
At start of period	900.0	798.9
Interest income on Scheme assets	29.5	45.1
Contributions by employer	28.4	5.6
Contributions by plan participants	0.2	0.2
Benefits paid	(45.1)	(44.7)
Remeasurement:		
Return on assets (excluding amounts included in finance costs)	(26.3)	94.9
At 31 March	886.7	900.0

#### NATURE OF BENEFITS, REGULATORY FRAMEWORK AND OTHER ENTITY'S RESPONSIBILITIES FOR GOVERNANCE OF THE SCHEME

The Scheme is a registered defined benefit final salary scheme subject to the UK regulatory framework for pensions, including the Scheme Specific Funding requirements. The Scheme is operated under trust and as such, the Trustee of the Scheme is responsible for operating the Scheme and they have a statutory responsibility to act in accordance with the Scheme's Trust Deed and Rules, in the best interest of the beneficiaries of the Scheme, and UK legislation (including Trust law). The Trustee has the power to set the contributions that are paid to the Scheme.

## RISKS TO WHICH THE SCHEME EXPOSES THE GROUP

The nature of the Scheme exposes NWL, as the principal employer, to the risk of paying unanticipated additional contributions to the Scheme in times of adverse experience. The most financially significant risks are likely to be:

- members living for longer than expected;
- higher than expected actual inflation and salary increase experience;
- lower than expected investment returns, and
- the risk that movements in the value of the Scheme's liabilities are not met by corresponding movements in the value of the Scheme's assets.

The sensitivity analysis disclosed is intended to provide an indication of the impact on the value of the Scheme's liabilities of the risks highlighted.

#### POLICY FOR RECOGNISING GAINS AND LOSSES

The Group recognises actuarial gains and losses immediately, through the re-measurement of the net defined benefit liability.

#### ASSET-LIABILITY MATCHING STRATEGIES USED BY THE SCHEME OR THE COMPANY

Neither the Scheme nor the Group use any asset-liability matching strategies. The Trustee's current investment strategy having consulted with NWL is to invest the majority of the Scheme's assets in a mix of equities and corporate bonds, in order to strike a balance between:

- · maximising the returns on the Scheme's assets, and
- minimising the risks associated with the lower than expected returns on the Scheme's assets.

The Trustee is required to regularly review their investment strategy in light of the revised term and nature of the Scheme's liabilities.

#### DESCRIPTION OF FUNDING ARRANGEMENTS AND FUNDING POLICY THAT AFFECT FUTURE CONTRIBUTIONS

The Schedule of contributions dated November 2015 sets out the current contributions payable to the Scheme. Following the most recent actuarial valuation of the NWPS at 31 December 2013 and the subsequent consultation with members, which concluded in September 2015, a number of changes were proposed, amended and ultimately agreed with members. The main changes to the scheme, which took effect from 1 January 2016, were to base benefits on career average revalued earnings (CARE) basis, changing from a final salary basis, with accrued benefits at the date of implementation to be revalued in line with CPI and future CARE accrual to be revalued at RPI, both capped at 2.5%.

#### METHODS AND ASSUMPTIONS USED IN PREPARING THE SENSITIVITY ANALYSES

The sensitivities disclosed were calculated using methods taking into account the duration of the Scheme's liabilities. Assumptions were provided by the Group.

#### SENSITIVITY TO KEY ASSUMPTIONS

IAS 1 Presentation of Financial Statements requires disclosure of the sensitivity of the results to the methods and assumptions used.

The costs of a pension arrangement require estimates regarding future experience. The financial assumptions used for IAS 19 reporting are the responsibility of the Directors of the Company. These assumptions reflect market conditions at the balance sheet date. Changes in market conditions which result in changes in the net discount rate (essentially the difference between the discount rate and the assumed rates of increases of salaries, deferred pension revaluation or pensions in payment), can have a significant effect on the value of the liabilities reported.

Change in assumptions compared with actuarial assumptions for the NWPS:

	ACTUARIAL VALUE OF LIABILITIES ON 31 MARCH 2016	ACTUARIAL VALUE OF LIABILITIES ON 31 MARCH 2015
	£'m	£'m
0.5% decrease in discount rate	1,043.9	1,060.5
1 year increase in life expectancy	988.9	1,000.0
-0.5% change in salary increases	960.1	952.6
-0.5% change in inflation	881.3	877.7

Maturity profile of the defined benefit obligation (as at the last Trustee report and accounts-31 December 2014)

YEAR ENDED 31 MARCH 2016	NUMBER OF MEMBERS	LIABILITY SPLIT %	DURATION YEARS
Active members	1,626	40	25.0
Deferred members	1,254	15	21.3
Pensioners	3,008	45	12.4
Total	5,888	100	18.0

Maturity profile of the defined benefit obligation (as at the last Trustee report and accounts-31 December 2013)

15 MONTHS ENDED 31 MARCH 2015	NUMBER OF MEMBERS	LIABILITY SPLIT %	DURATION YEARS
Active members	1,705	47	23.0
Deferred members	1,272	15	20.4
Pensioners	2,972	38	11.9
Total	5,949	100	17.6

#### **27. SPECIAL PURPOSE ENTITIES**

As noted under accounting policy 1(b), in accordance with IFRS 10 Consolidated Financial Statements and IFRS 12 Disclosure of Interests in Other Entities, the financial statements of two companies are consolidated as special purpose entities. The principal special purpose entity is Bakethin Holdings Limited, the shares in which are owned by Bakethin Charitable Trust. The other special purpose entity is Bakethin Finance Plc, which is a wholly owned subsidiary of Bakethin Holdings Limited.

Bakethin Finance Plc was established for the purpose of issuing guaranteed secured Eurobonds. On 12 May 2004, Bakethin Finance Plc issued £248.0 million of guaranteed secured bonds maturing January 2034. Bakethin Finance Plc used the proceeds of the bond issue to make a loan to Reiver Finance Limited to fund the consideration given by that company to Northumbrian Water Limited for the securitisation of the cash flows receivable from the EA under the Water Resources Operating Agreement relating to Kielder Water transfer scheme. The assignment is for a period of 30 years.

The summarised combined financial statements of the special purpose entities are as follows:

	UNAUDITED 31 MARCH 2016	UNAUDITED 31 MARCH 2015
	£'m	£'m
INCOME STATEMENT:		
Finance costs receivable	21.6	33.4
Finance costs payable	(21.6)	(33.4)
BALANCE SHEET:		
Investments	242.3	242.5
Non-current assets	21.6	28.3
Current assets	4.9	4.9
Non-current liabilities	(263.9)	(270.8)
Current liabilities	(2.7)	(2.8)
Net assets	2.2	2.1

This is the first year the special purpose entities have adopted and presented its financial statements under FRS 101 and therefore, the comparatives have been restated and will be audited in due course.

## **28. RELATED PARTIES**

During the period, the Group entered into transactions, in the ordinary course of business, with other related parties. Transactions entered into and trading balances outstanding at the balance sheet date between the Group and its associates and joint ventures, are as follows:

TRADING TRANSACTIONS	RECHARGES TO RELATED PARTY	RECHARGES FROM RELATED PARTY	PURCHASES FROM RELATED PARTY	INTEREST	Consortium/group Relief	AMOUNTS OWED BY RELATED PARTY	AMOUNTS OWED TO RELATED PARTY
	£'m	£'m	£'m	£'m	£'m	£'m	£'m
RELATED PARTY: YEAR ENDED 31 MARCH 2016							
Northern Gas Networks Limited	-	-	0.1	-	-	-	-
Hutchison 3G UK Limited	-	-	-	-	3.8	-	3.8
Cheung Kong Infrastructure Holdings Limited	-	-	-	45.5	-	-	19.2
Cheung Kong (Holdings) Limited	-	-	-	45.5	-	-	19.2
Li Ka Shing Foundation Limited	-	-	-	22.7	-	-	9.6

#### 15 MONTHS ENDED 31 MARCH 2015

Hutchison Whampoa Limited	-	-	0.2	-	-	-	-
Northern Gas Networks Limited	0.1	-	0.5	-	-	-	-
Hutchison 3G UK Limited	-	-	-	-	9.5	-	9.5
Cheung Kong Infrastructure Holdings Limited	-	1.6	-	56.7	-	-	19.2
Cheung Kong (Holdings) Limited	-	-	-	56.7	-	-	19.2
Li Ka Shing Foundation Limited	-	-	-	28.3	-	-	9.6
Jointly controlled entities							
Year ended 31 March 2016	0.1	-	11.9	-	-	0.8	9.0
15 months ended 31 March 2015	0.1	-	12.7	-	-	0.8	8.2

Purchases from jointly controlled entities include £4.0 million (15 months ended 31 March 2015: £2.9 million) in respect of capital purchases under finance leases, £0.1 million (15 months ended 31 March 2015: £0.2 million) in respect of operating leases, £6.6 million (15 months ended 31 March 2015: £8.6 million) in respect of costs payable under finance leases and £1.2 million (15 months ended 31 March 2015: £1.0 million) in respect of other purchases.

Outstanding balances due to related parties in respect of interest is payable semi-annually in arrears. Where the amounts owed relate to consortium relief, the balance is due within 12 months.

For jointly controlled entities, outstanding balances due from related parties are expected to be settled within 60 days and amounts due to related parties are in respect of leasing arrangements, where the amounts owed will relate specifically to the terms of the lease.

In line with the Group's strategy to rationalise the Group's consolidated balance sheet, the Group disposed of the entire share capital of NSL by way of a dividend in specie (£4.8 million) (see note 10) to Cheung Kong Infrastructure Holdings Limited (CKI), CK Hutchison Holdings Limited (CKHH) and Li Ka Shing Foundation Limited.

#### Remuneration of key management personnel

Key management personnel comprise all Directors of the Group and the executive directors of NWL. The remuneration of the key management personnel is included within the amounts disclosed below.

	YEAR TO 31 MARCH 2016	15 MONTHS TO 31 MARCH 2015
	£'m	£'m
Short term employee benefits	1.5	2.5
Post employment benefits	0.4	0.2
Other long-term employee benefits	0.2	0.3
	2.1	3.0

#### **29. ULTIMATE PARENT COMPANY**

In the Directors' opinion, the ultimate parent undertaking and controlling party of NWG, and therefore the Company, is CK Hutchison Holdings Limited, a company listed on the Hong Kong Stock Exchange. This is the parent undertaking of the smallest and largest group of undertakings for which group financial statements are drawn up and of which the reporting company is a member. Copies of CKHH's group financial statements, which include the Company, are available from http://www.ckh.com.hk/en/ir/annual.php.

## DIRECTORS' RESPONSIBILITY STATEMENT IN RELATION TO THE PARENT COMPANY FINANCIAL STATEMENTS

The Directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial period. Under that law the Directors are required to prepare the group financial statements in accordance with International Financial Reporting Standards (IFRS) as adopted by the European Union and Article 4 of the IAS Regulation and have elected to prepare the parent company financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including FRS 101 "Reduced Disclosure Framework". Under Company Law, the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing those financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

# **COMPANY BALANCE SHEET**

#### **AS AT 31 MARCH 2016**

	NOTES	31 MARCH 2016	31 MARCH 2015
		£'m	£'m
NON-CURRENT ASSETS			
Investments in subsidiary undertakings	5	2,481.0	2,963.3
Loan receivables	6	28.9	-
		2,509.9	2,963.3
CURRENT ASSETS			
Trade and other receivables	7	13.3	16.9
Cash and cash equivalents		127.3	81.1
		140.6	98.0
Total assets		2,650.5	3,061.3
CURRENT LIABILITIES			
Trade and other payables	8	(55.3)	(75.1)
Total assets less current liabilities		2,595.2	2,986.2
NON-CURRENT LIABILITIES			
Borrowings	9	(1,292.0)	(1,734.6)
Total liabilities		(1,347.3)	(1,809.7)
Net assets		1,303.2	1,251.6

	NOTES	31 MARCH 2016	31 MARCH 2015
		£'m	£'m
EQUITY			
Other reserve		51.9	51.9
Share premium account		446.5	446.5
Retained earnings		804.8	753.2
Equity attributable to owners of the Company		1,303.2	1,251.6
Approved by the Board on 30 August 2016 and signed on its behalf by	:		
H Mottram Chief Executive Officer Heich Wotham			

## **COMPANY STATEMENT OF CHANGES IN EQUITY**

#### FOR THE YEAR ENDED 31 MARCH 2016

Registered number 4760441

	OTHER RESERVE	SHARE PREMIUM ACCOUNT	RETAINED EARNINGS
	£'m	£'m	£'m
At 1 January 2014	-	446.5	727.6
Profit for the period and total comprehensive income	-	-	183.6
Capital restructuring	51.9	-	-
Dividends paid (see note 4)	-	-	(158.0)
At 1 April 2015	51.9	446.5	753.2
Profit for the year and total comprehensive income	-	-	109.4
Dividends paid and in specie (see note 4)	-	-	(57.8)
At 31 March 2016	51.9	446.5	804.8

The 'other reserve' represents the Company's reorganisation of its ordinary share capital on 8 March 2013, which the Directors consider to be distributable.



## NOTES TO THE COMPANY FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED 31 MARCH 2016

#### **1. ACCOUNTING POLICIES**

#### (a) Basis of accounting

The Company meets the definition of a qualifying entity under FRS 101 issued by the Financial Reporting Council. Accordingly, in the year ended 31 March 2016 the Company has changed its accounting framework from pre-2015 UK GAAP to FRS 101 as issued by the Financial Reporting Council and has, in doing so, applied the requirements of IFRS 1.6-33 and related appendices. These financial statements were prepared in accordance with FRS 101 'Reduced Disclosure Framework' as issued by the Financial Reporting Council.

There were no adjustments required to the prior year financial statements on adoption of FRS 101 in the current year.

As permitted by FRS 101, the Company has taken advantage of the disclosure exemptions available under that standard in relation to presentation of a cash flow statement, financial instruments and related party transactions.

Where relevant, equivalent disclosures have been given in the group accounts of NWG.

The financial statements have been prepared on the historical cost basis. Historical cost is generally based on the fair value of the consideration given in exchange for the goods and services.

The principal accounting policies adopted are set out below.

The financial statements have been prepared on a going concern basis which assumes that the Company will have adequate funding to meet its liabilities as they fall due in the foreseeable future. As at 31 March 2016, the Company had net current assets of £85.3 million (31 March 2015: £22.9 million). The Directors have reviewed the Company's cash flow requirements and available resources and believe it is appropriate to prepare the financial statements on a going concern basis.

#### Adoption of new and revised Standards Amendments to IFRSs and the new Interpretation that are mandatorily effective for the current year

In the current year, the Company has applied a number of amendments to IFRSs and a new Interpretation issued by the International Accounting Standards Board (IASB) that are mandatorily effective for an accounting period that begins on or after 1 January 2015. Their adoption has not had any material impact on the disclosures or on the amounts reported in these financial statements.

#### (b) Fixed asset investments

Fixed asset investments are stated at their purchase cost, less any provision for impairment.

#### (c) Taxation

Corporation tax is based on the profit for the period as adjusted for taxation purposes using the rates of tax enacted at the balance sheet date. Provision is made for deferred tax in respect of all timing differences that have originated but not reversed at the balance sheet date that will result in an obligation to pay more, or a right to pay less, tax in future periods. Deferred tax is calculated at the tax rates that are expected to apply in the periods in which timing differences are expected to reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date. Deferred tax assets are recognised only to the extent that the Directors consider that it is more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

#### (d) Interest bearing loans and borrowings

All loans and borrowings are initially stated at the amount of the net proceeds, being fair value of the consideration received net of issue costs associated with the borrowing. Finance costs (including issue costs) are taken to the income statement over the term of the debt at a constant rate on the balance sheet carrying amount. The carrying amount is increased by the finance charges amortised and reduced by payments made in respect of the accounting period.

#### 2. AUDITOR'S REMUNERATION

Auditor's remuneration for the year ended 31 March 2016 was £22,000 (15 months ended 31 March 2015: £23,000).

Fees paid to Deloitte LLP for non-audit services to the Company itself are not disclosed in the individual financial statements of the Company because Group financial statements are prepared which are required to disclose such fees on a consolidated basis.

#### 3. PROFIT ATTRIBUTABLE TO MEMBERS OF THE PARENT COMPANY

The profit dealt with in the financial statements of the parent Company is  $\pounds109.4$  million (15 months ended 31 March 2015:  $\pounds183.6$  million).

#### 4. DIVIDENDS PAID AND PROPOSED

#### DECLARED, PAID AND IN SPECIE DURING THE PERIOD:

Equity dividends on ordinary shares: Dividend declared as part of discontinued operations (see note 10)

#### A SHARES:

Interim dividend for the year ended 31 March 2016: £265,088 (15 months ended 31 March 2015: £262,395)

Second interim dividend for the year ended 31 March 2016: £nil (15 months ended 31 March 2015: £260,838)

Third interim dividend for the year ended 31 March 2016: £nil (15 months ended 31 March 2015: £266,645)

#### **B SHARES:**

Interim dividend for the year ended 31 March 2016:  $\pounds$ 1,120 (15 months ended 31 March 2015:  $\pounds$ 1,109)

Second interim dividend for the year ended 31 March 2016: £nil (15 months ended 31 March 2015: £1,102)

Third interim dividend for the year ended 31 March 2016:  $\pounds$ nil (15 months ended 31 March 2015:  $\pounds$ 1,127)

#### **Dividends paid**

No final dividend is proposed for the year ended 31 March 2016 (15 months ended 31 March 2015: £nil).

#### **5. INVESTMENTS IN SUBSIDIARY UNDERTAKINGS**

#### At 1 January 2014 and 31 March 2015

Impairment

Distribution in specie

#### At 31 March 2016

The impairment during the year principally reflects the position following a dividend of £471.6 million from NSL which, was left outstanding and subsequently settled by way of offset against an inter-company loan. The dividend in specie during the year, represents the transfer of the Company's investment in NSL including any associated transactions costs following its disposal.

YEAR TO 31 MARCH 2016	15 MONTHS TO 31 MARCH 2015
£'m	£'m
4.8	-
51.4	50.9
-	50.6
-	51.7
1.6	1.6
-	1.6
-	1.6
57.8	158.0

	£'m
2,9	963.3
(4	77.5)
	(4.8)
2,4	481.0

NAME OF UNDERTAKING	COUNTRY OF INCORPORATION OR REGISTRATION AND OPERATION	DESCRIPTION OF SHARES HELD	PROPORTION OF NOMINAL VALUE OF ISSUED SHARES HELD BY GROUP (%)	BUSINESS ACTIVITY
NWG Commercial Solutions Limited	England and Wales	Ordinary shares of £1	100	Holding of investments and loans
Northumbrian Water Limited	England and Wales	Ordinary shares of £1	100	Water and sewerage services
Northumbrian Water Finance plc	England and Wales	Ordinary shares of £1	100	Holding of finance instruments
Caledonian Environmental Levenmouth Treatment Services Limited	England and Wales	Ordinary shares of £1	100	Wastewater services
Ayr Environmental Services Operations Limited	Scotland	Ordinary shares of £1	100	Wastewater services
AquaGib Limited	Gibraltar	Ordinary shares of £1	67	Water and sewerage services
Northumbrian Water Projects Limited	England and Wales	Ordinary shares of £1	100	Wastewater services
Analytical & Environmental Services Limited	England and Wales	Ordinary Shares of £1	100	Dormant
Essex & Suffolk Water Limited	England and Wales	Ordinary Shares of £1	99.6	Holder of loan note
Northumbrian Holdings Limited	England and Wales	Ordinary Shares of £1	100	Holding company
Northumbrian Water Mexico Limited	England and Wales	Ordinary Shares of £1	100	Dormant
Northumbrian Water Pension Trustees Limited	England and Wales	Ordinary Shares of £1	100	Pension trustee company
Northumbrian Water Share Scheme Trustees Limited	England and Wales	Ordinary Shares of £1	100	Dormant
NWG Business Limited	England and Wales	Ordinary Shares of £1	100	Water and wastewater
Reiver Finance Limited	England and Wales	Ordinary Shares of £1	100	Finance
Reiver Holdings Limited	England and Wales	Ordinary Shares of £1	100	Holding company
Three Rivers Insurance Company Limited	Isle of Man	Ordinary Shares of £1	100	Insurance

NWG Commercial Solutions Limited, NWG Business Limited and Northumbrian Water Limited are directly held. All other subsidiaries listed above are indirectly held.

#### 6. LOANS RECEIVABLE

Amounts owed by subsidiary undertakings

#### 7. TRADE AND OTHER RECEIVABLES

#### AMOUNTS FALLING DUE WITHIN ONE YEAR:

Amounts owed by subsidiary undertakings

Other

Amounts owed by subsidiary undertakings include amounts receivable for the provisional surrender of tax losses amounting to  $\pounds 12.9$  million (2015:  $\pounds 13.9$  million).

#### 8. TRADE AND OTHER PAYABLES

Amounts owed to subsidi	iary undertakings
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Interest payable

Accruals and deferred income

31 MARCH 2015	31 MARCH 2016
£'m	£'m
-	28.9

31 MARCH 2016	31 MARCH 2015	
£'m	£'m	
13.0	16.6	
0.3	0.3	
13.3	16.9	

31 MARCH 2016	16 31 MARCH 2015	
£'m	£'m	
4.0	24.0	
50.6	50.7	
0.7	0.4	
55.3	75.1	

#### 9. BORROWINGS

	31 MARCH 2016	31 MARCH 2015
	£'m	£'m
Shareholder loan notes	1,033.2	1,033.2
Loans	99.8	99.7
Amounts owed to subsidiary undertakings	159.0	601.7
	1,292.0	1,734.6

	31 MARCH 2016	31 MARCH 2015
	£'m	£'m
Shareholder loan notes, loans and amounts owed to subsidiary undertakings are repayable as follows:		

Repayable after more than five years	1,292.0	1,734.6
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In April 2011, the Company issued £100 million USPP notes, maturing April 2021, with an annual coupon of 5.82%.

Amounts owed to subsidiary undertakings bear rates of interest linked to LIBOR. The loans will continue until such time as terminated by mutual agreement.

#### **10. AUTHORISED AND ISSUED SHARE CAPITAL**

	NUMBER	3
AUTHORISED, ISSUED AND FULLY PAID:		
At 31 March 2015 and 31 March 2016	1,614	161

#### ANALYSIS OF CLASS OF SHARES:

At 31 March 2015 and 31 March 2016	1,614	161
B shares (10 pence each)	1,420	142
A shares (10 pence each)	194	19

#### **11. COMMITMENTS**

- (a) The Company has issued letters of continuing support to subsidiary companies with net liabilities amounting to £3.0 million (2015: £23.0 million) and net current liabilities of £nil (2015: £nil). These subsidiary companies are expected to meet their working capital requirements from operating cash flows.
- (b) The Company is guarantor to the EIB in respect of borrowings by NWL. The loan principal outstanding at 31 March 2016 amounted to £559.8 million (2015: £440.4 million).
- (c) The Company is party to a cross guarantee arrangement with other Group companies in respect of bank facilities. Overdrafts outstanding at 31 March 2016 in respect of the arrangement amounted to £34.9 million (2015: £86.4 million). The Directors do not expect any loss to arise as a result of this arrangement.

#### **12. RELATED PARTIES**

During the year, the Company entered into transactions, in the ordinary course of business, with other related parties. Transactions entered into and trading balances outstanding at the balance sheet date between the Company and its associates, are as follows:

#### TRADING TRANSACTIONS

#### **RELATED PARTY:**

#### YEAR ENDED 31 MARCH 2016

Cheung Kong Infrastructure Holdings Limited

Cheung Kong (Holdings) Limited

Li Ka Shing Foundation Limited

Outstanding balances due to related parties in respect of interest is payable semi-annually in arrears.

In line with the Group's strategy to rationalise the Group's consolidated balance sheet, the Group disposed of the entire share capital of NSL by way of a dividend in specie (£4.8 million) (see note 10) to Cheung Kong Infrastructure Holdings Limited (CKI), CK Hutchison Holdings Limited (CKHH) and Li Ka Shing Foundation Limited.

#### Remuneration of key management personnel

Key management personnel comprise all Directors of the Group and represents the proportion of remuneration which is ultimately expensed in the Company's results. The remuneration of the key management personnel is included within the amounts disclosed below.

Short term employee benefits

Other long-term employee benefits

#### **13. ULTIMATE PARENT COMPANY**

In the Directors' opinion, the ultimate parent undertaking and controlling party of NWG, and therefore the Company, is CK Hutchison Holdings Limited, a company listed on the Hong Kong Stock Exchange. This is the parent undertaking of the smallest and largest group of undertakings for which group financial statements are drawn up and of which the reporting company is a member. Copies of CKHH's group financial statements, which include the Company, are available from http://www.ckh.com.hk/en/ir/annual.php.

INTEREST	AMOUNTS OWED TO RELATED PARTY	
£'m	£'m	
45.5	19.2	
45.5	19.2	
22.7	9.6	

YEAR TO 31 MARCH 2016	15 MONTHS TO 31 MARCH 2015
£'m	£'m
0.3	0.3
-	0.1
0.3	0.4