**Appendix 1.1** 

# GLOSSARY OF ACRONYMS

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AAD	Advanced Anaerobic Digestion
AIM	Abstraction Incentive Mechanism
AONB	Area of Outstanding Natural Beauty
APR	Annual Performance Report
ВІМ	Building Information Modelling
CaBA	Catchment Based Approach
СВІ	Confederation of British Industry
CC&B (system)	Customer Care & Billing
CCD	Current Cost Depreciation
CCGs	Customer Challenge Groups
CCWater	Consumer Council for Water
CEO	Chief Executive Officer
CEP	Customer Experience Platform
CHP	Combined Heat andPpower
CIP	Chemical Investigation Programme
C-MeX	Customer Measure of Experience
CMF	Company Monitoring Framework
CRI	Compliance Risk Index
cso	Combined Sewer Overflow
DB (models)	Design, Build

DBFO	Design, Build, Finance, Operate
D-MeX	Developer Services Measure of Experience
DPC	Direct Procurement for Customers
DRIVE	Dynamic Risk Index and Visit Effectiveness
DWI	Drinking Water Inspectorate
DWMP	Drainage and Wastewater Management Plan
EA	Environment Agency
EIB	European Investment Bank
ELP	Extraordinary Leaders Programme
ELT	Executive Leadership Team
EPA	Environmental Performance Assessment
EQ	Emotional Intelligence
ERI	Event Risk Index
ESW	Essex & Suffolk Water
FACE (framework)	Futures, Action, Community and Experience
FCERM	Flood and Coastal Erosion Risk Management
GDPR	General Data Protection Regulations
GEM (awards)	Going the Extra Mile
GSS	Guaranteed Standards Scheme
IAM	Intelligent Asset Management

IAP	Initial Assessment of Business Plans
ICS	Institute of Customer Service
IDOK (mechanism)	Interim Determination
INED	Independent Non-Executive Director
INNS	Invasive Non-Native Species
IPI	Input Price Inflation
IPP	Input Price Pressure
KPI	Key Performance Indicator
l/p/d	litres per person per day
LEP	Local Enterprise Partnership
LLFA	Lead Local Flood Authority
LMDP	Leadership and Management Development Programme
LTIP	Long Term Incentive Plan
MoS	Measure of Success
MPS	Market Performance Standards
МТР	Medium Term Plan
NAV	New Appointments and Variations
NE	Natural England
NEA	National Energy Action
NERC	Natural Environment & Rural Communities

NFM	Natural Flood Management
NIC	National Infrastructure Commission
NIDP	Northumbria Integrated Drainage Partnership
NIS-D	Network Information Systems Directive
NPS	Net Promoter Score
NPV	Net Present Value
NW	Northumbrian Water
NWL	Northumbrian Water Limited
NWPS	Northumbrian Water Pension Scheme
ODIs	Outcome Delivery Incentive
ONCE (programme)	Our New Customer Experience
OPS	Operational Performance Standards
PAYG	Pay As You Go
PC	Performance Commitment
PCC	Per Capita Consumption
PDT	Product Data Templates
PMP	Pollution Management Programme
PRF	Pollution Risk Forecasting
PRPB	Price Review Programme Board
PRSG	Price Review Steering Group

PRWG	Price Review Working Group
PSWO	Polluted Surface Water Outfall
RCV	Regulatory Capital Value
RoRE	Return on Retained Earnings
RPE	Real Price Effects
SE	Substantial Effects
SELL	Sustainable Economic Level of Leakage
SEMD	Security and Emergency Measures Directive
SGZ	Safeguard Zone
SIM	Service Incentive Mechanism
SLM	Sewer Level Monitoring
SLP	Self-lay Provider
SME	Small and Medium Enterprise
SOSI	Security of Supply Index
S&P	Standard & Poor's
SR	Service Reservoir
SSSI	Site of Special Scientific Interest
STEAM	Science, Technology, Engineering, Arts and Mathematics
STEM	Science, Technology, Engineering and Mathematics
STIP	Short Term Incentive Plan

STW	Sewage Treatment Works
SuDS	Sustainable Drainage System
TriM	Trigger Management System
UKAS	UK Accreditation Service
UKWIR	UK Water Industry Research
UV	Ultraviolet
VOA	Valuation Office Agency
WACC	Weighted Average Cost of Capital
WAFU	Water Available for Use
WASC/WaSC	Water and Sewerage Company
WFD	Water Framework Directive
WINEP	Water Industry National Environment Programme
WISER	Water Industry Strategic Environmental Requirements
WRE	Water Resources East
WReN	Water Resources North
WRFIM	Wholesale Revenue Forecasting Incentive Mechanism
WRMP	Water Resource Management Plan
WRZ	Water Resource Zone
WTP	Willingness to Pay
WTW	Water Treatment Works